



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
APRIL 5, 2022 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** .. Wallace Dunn (p.3)
- V. AWARDS AND RECOGNITION**
 - A. April 2022 Associates of the Month** Russell Tippin
 - Clinical – Amanda Nunez
 - Non-Clinical – Cierra Gonzalez
 - Nurse – Ryan Butler
 - B. Unit HCHAPS High Performers** Russell Tippin
 - ProCare Orthopedics
 - ICU
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA**Bryn Dodd (p.4-30)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, March 1, 2022**
 - B. Consider Approval of Joint Conference Committee, March 29, 2022**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, February 2022**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.31-92)
 - 1. Financial Report for Month Ended February 28, 2022
 - 2. Consent Agenda
 - a. Consider Approval of Sonifi Health Software Maintenance & Software Renewal
 - 3. Capital Expenditure Requests

- a. Consider Approval of CER for Fluoroscopic Unit
- b. Consider Ratification of CER for Innovave Pro Sonic Irrigator
- 4. Consider Approval of Cerner Bidirectional Immunization Query Solution Contract
- 5. Consider Approval of Cerner Nuance PowerScribe One

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. REPORT/RECOGNITION OF THE MCH ALL CAUSE READMISSION TEAM.....
..... Christin Timmons

XII. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION..... Steve Ewing (p.93)

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.94)

- A. Board Retreat Update**
- B. COVID-19 Update**
- C. Ad hoc Report(s)**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation Regarding Economic Development Negotiations.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. MCH PROCARE PROVIDER AGREEMENTS**
- B. MCH PROPERTY LEASE**
- C. MCH PROVIDER AGREEMENT**

XVI. ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
MARCH 1, 2022 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, President
Wallace Dunn, Vice President
Mary Lou Anderson
David Dunn
Don Hallmark
Richard Herrera
Kathy Rhodes

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
David Chancellor, Vice President of Human Resources
Dr. Donald Davenport, Chief of Staff
Dr. Jeff Pinnow, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

OTHERS PRESENT: Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

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III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. March 2022 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the March 2022 Associates of the Month as follows:

- Clinical – Natalie Luna
- Non-Clinical – Manuela Marin
- Nurse – Rosemarie Olisea

B. Unit HCAHPS High Performers

Russell Tippin, Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- Family Health Clinic, OB - 100%
- 7C - 94%

C. ECHD Police Department Promotion Ceremony

Captain Kelly Cecil, ECHD Police Department, conducted the promotion ceremony for Officer Danny Brookshire's promotion ceremony to sergeant. Sgt. Valenzuela's widow, April, participated by pinning Sgt. Brookshire's badge.

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- Consider Approval of Regular Meeting Minutes, February 1, 2022**
- Consider Approval of Joint Conference Committee, February 22, 2022**
- Consider Approval of Federally Qualified Health Center Monthly Report, January 2022**

Don Hallmark moved, and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Executive Policy Committee

The Executive Policy Committee met on Monday, February 14 at Noon to review and approve eleven (11) MCH policies meeting the committee guidelines. The committee recommends approval on all submitted policies presented.

Kathy Rhodes moved, and Mary Lou Anderson seconded the motion to approve the Executive Policy Committee report as presented. The motion carried unanimously.

B. Audit Committee

1. Presentation of FY21 Audited Financial Statements
2. Report to Management

Wallace Dunn moved, and David Dunn seconded the motion to approve the Audit Committee report as presented. The motion carried unanimously.

C. Finance Committee

1. Quarterly Investment Report – Quarter 1, FY 2022
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended January 31, 2022
4. Consent Agenda
 - a. Consider Approval of Citrix Platform Hardware/License Support Renewal
5. Capital Expenditure Requests
 - b. Consider Approval of CER for Samsung RS85 Prestige Ultrasound Unit
 - c. Consider Approval of CER for CT Contrast Injectors
6. Consider Approval of TD Industries Contract
7. Consider Approval of Amendment to Vizient Statement of Work

Wallace Dunn moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

X. TTUHSC AT THE PERMIAN BASIN REPORT

There was no report given.

XI. CMS STAR RATING UPDATE

Christin Timmons, Chief Nursing Officer, provided an update on the CMS Star Rating. This report was for information only. No action was taken.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Board Training – March 30, 2022

Russell Tippin, President and Chief Executive Officer, reminded the Board Members of the training Craig Carter and Brian Jackson will be conducting on March 30, 2022.

This report was informational only. No action was taken.

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B. Permian Basin Behavioral Health Center

Russell Tippin, President and Chief Executive Officer, reported that the project is continuing to move forward. Diamondback Energy has donated fifty-two (52) acres of land by Wagner Noel

This report was informational only. No action was taken.

C. COVID-19 Update

Russell Tippin, President and Chief Executive Officer, reported that numbers continue to decline. There are thirteen (13) in-house patients today.

This report was informational only. No action was taken.

D. Ad-hoc Reports

Arrangements are being made for the CMO candidate, Dr. Cloud, and his wife to come out for a site visit.

Reminder that the Board Retreat is April 28 – 30, 2022 in Alpine, TX.

Update on the Vaccine Mandate – the next deadline is March 15, 2022 and 50/60 people need to have their 2nd dose by then. The waiver process was streamlined and well managed.

The Regional Services Report was provided.

These reports were for information only. No action was taken.

XIII. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation Regarding Economic Development Negotiations.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Richard Herrera and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, Christin Timmons, Chief Nursing Officer, Michaela Johnson, Executive Assistant to CEO, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements and provided an anesthesia update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

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Russell Tippin, President and Chief Executive Officer, provided the ECHD Board of Directors an update on the tax abatement/pilot agreement with 1PointFive.

Russell Tippin, President and Chief Executive Officer, reported to the ECHD Board of Directors about an open records request.

Russell Tippin, President and CEO, and Steve Steen, Chief Legal Counsel, led the ECHD Board of Directors in discussion about the Trauma Contract with Envision and the creation of a new professional corporation.

Christin Timmons, Chief Nursing Officer, Steve Steen, Chief Legal Counsel and Russell Tippin, President and CEO reported to the ECHD Board of Directors about a combative patient incident that was self-reported to the State.

Russell Tippin, President and CEO, and Matt Collins, Chief Operating Officer, led the ECHD Board of Directors in discussion about selling an ECHD property and the bid process.

Russell Tippin, President and CEO, and Matt Collins, Chief Operating Officer, led the ECHD Board of Directors in discussion about the critical care unit expansion and the funding surrounding the project.

Executive Session began at 6:10 p.m.
Executive Session ended at 7:45 p.m.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Bryn Dodd presented the following new agreements:

- Lakshmi Alahari, M.D. – This is a 3-year agreement for Hospitalist
- Pablo Feuillet, M.D. – This is a 3-year agreement for Infectious Disease.

Bryn Dodd presented the following renewal:

- Annalee Mora, N.P. – 2-year renewal for Retail Contract

Bryn Dodd presented the following amendments:

- Ralph Cepero, M.D. – This is an amendment to an ENT Contract.
- Christina Richardson, N.P. – This is an amendment to an Urgent Care Contract.

Don Hallmark moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of PILOT/Tax Abatement Agreement with 1PointFive

Bryn Dodd presented the terms for a PILOT/Tax Abatement Agreement with 1PointFive that would be a 10-year period worth at least \$4 Million to ECHD.

Richard Herrera moved, and Kathy Rhodes seconded the motion to approve the PILOT/Tax Abatement as presented. The motion carried.

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C. Consider Selling ECHD Property

Bryn Dodd recommended to start the process of accepting bids to purchase the ECHD property located on Lincoln Ave, Odessa, Texas.

Richard Herrera moved, and Wallace Dunn seconded the motion to start the process to accept bids to purchase the ECHD property as presented. The motion carried.

D. Consider Formation of Professional Corporation.

Bryn Dodd recommended forming a new professional corporation, to be named MCH TraumaCare.

Don Hallmark moved, and Richard Herrera seconded the motion to approve the formation of a new professional corporation, MCH TraumaCare as presented. The motion carried.

XV. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 7:47 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Pablo Feuillet, MD	Medicine	Infectious Disease	ProCare	04/5/2022-04/04/2023
Matthew Lowery, MD	Emergency Medicine	Emergency Medicine	BEPO	04/5/2022-04/04/2023
Robert Montana, MD	Emergency Medicine	Emergency Medicine	BEPO	04/5/2022-04/04/2023
Denis Primakov, MD	Radiology	Telemedicine	VRAD	04/5/2022-04/04/2024

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Benjamin Aguilar, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Boccalandro, Dr. Amaram, Dr. Farber, Dr. Angirekula, Dr. Patel	04/5/2022-04/04/2024
Ngan Hill, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Boccalandro, Dr. Amaram, Dr. Farber, Dr. Angirekula, Dr. Patel	04/5/2022-04/04/2024
Megan Rosa, PA	Surgery	AHP	Physician Assistant	West TEXAS Urology	Dr. Dragun, Dr. Slayden, Dr. Stike, And Dr. Nelson	04/5/2022-04/04/2024

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Nathaniel Wolkenfeld, MD	Surgery	Yes	Associate	General Surgery		None	05/1/2022-04/30/2023
Michael Allen, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Kelash Bajaj, MD	Medicine	Yes	Active	Oncology	Texas Oncology	None	05/1/2022-04/30/2024
Parina Cho, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Jonathan Foral, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Robert Hansen, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Christine Lamoureux, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Sara Mcfadden, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Scotty Ortega, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	05/1/2022-04/30/2024
Mark Reckson, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	05/1/2022-04/30/2024
Visalakshi Sethuraman, MD	Pediatrics	Yes	Associate to Active	Neonatal-Perinatal Medicine	TTUHS C	None	05/1/2022-04/30/2024

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Alexandra Fierro, PA	Cardiology	AHP	Physician Assistant	ProCare	Dr. Boccalandro, Dr. Amaram, Dr. Farber, Dr. Angirekula, Dr. Patel	None	05/1/2022-04/30/2024
Yvonne Gochangco, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	05/1/2022-04/30/2024
Maria Gue, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	05/1/2022-04/30/2024
Dayanelle Reyes, PA	Family Medicine	AHP	Physician Assistant	ProCare	Dr. Twum-Barimah	None	05/1/2022-04/30/2024
Lindsey Wheatley, NP	Pediatrics	AHP	Nurse Practitioner	TTUHSC	Dr. Sheth	None	05/01/2022-04/30/2024

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff Executive
 Committee Chair
 /MM



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Kayla Ott, PA	AHP	Surgery	12/01/2021	Resignation
Marc Paul, MD	Telemedicine	Radiology	03/02/2022	Resignation
Nancy Rihana, MD	Associate	Medicine	02/14/2022	Resignation
Rania Saleh, MD	Associate	Medicine	03/02/2022	Resignation
John Staub, MD	Active	Surgery	09/01/2021	Resignation
David Watkins, MD	Courtesy	Medicine	12/22/2021	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Visalakshi Sethuraman, MD	Pediatrics	Associate to Active



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Dr. Unruh	Active	Surgery	January 2022	Return Leave of Absence

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Joyce Alase, MD	Hospitalist	Removal of I-FPPE
Mary Jane Dunaway, CRNA	Anesthesia	Removal of I-FPPE
Lee Ann Garza, NP	Surgery	Removal of I-FPPE
Derek Leung, DDS	Surgery	Removal of I-FPPE
Abbie Schuster, MD	Surgery	Removal of I-FPPE
Putta Shankar Bangalore Annaiah, MD	Anesthesia	Removal of I-FPPE

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
Benjamin Aguilar, NP	Cardiology	Nurse Practitioner
Ngan Hill, NP	Cardiology	Nurse Practitioner

Change in Privileges

Staff Member	Department	Privilege
Emergency Medicine Physicians	Emergency Medicine	Updated Privilege Form



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



April 5, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- CER – Innowave Pro Sonic Irrigator (60 Lumens)
- CER – Acquisition of Fluoroscopic Unit/ Shimadzu Sonialvision G4 Portable

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

- CER – Innowave Pro Sonic Irrigator (60 Lumens)
- CER – Acquisition of Fluoroscopic Unit/ Shimadzu Sonialvision G4 Portable

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the CER: Innowave Pro Sonic Irrigator (60 Lumens) and Acquisition of Fluoroscopic Unit/ Shimadzu Sonialvision G4 Portable

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
April 2022
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 509,900	\$ 661,592	-22.9%	\$ 472,102	8.0%	\$ 2,888,877	\$ 3,469,189	-16.7%	\$ 2,693,743	7.2%
TOTAL PATIENT REVENUE	\$ 509,900	\$ 661,592	-22.9%	\$ 472,102	8.0%	\$ 2,888,877	\$ 3,469,189	-16.7%	\$ 2,693,743	7.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 294,360	\$ 336,955	-12.6%	\$ 238,342	23.5%	\$ 1,810,273	\$ 1,768,352	2.4%	\$ 1,461,809	23.8%
Self Pay Adjustments	66,190	91,820	-27.9%	81,882	-19.2%	172,876	480,522	-64.0%	357,706	-51.7%
Bad Debts	55,244	14,797	273.3%	75,563	-26.9%	83,910	76,260	10.0%	157,662	-46.8%
TOTAL REVENUE DEDUCTIONS	\$ 415,794	\$ 443,572	-6.3%	\$ 395,788	5.1%	\$ 2,067,059	\$ 2,325,134	-11.1%	\$ 1,977,177	4.5%
	81.54%	67.05%		83.84%		71.55%	67.02%		73.40%	
NET PATIENT REVENUE	\$ 94,106	\$ 218,020	-56.8%	\$ 76,314	23.3%	\$ 821,819	\$ 1,144,055	-28.2%	\$ 716,566	14.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 4,442	\$ 25,436	-82.5%	\$ 36,265	-87.8%	\$ 139,035	\$ 127,180	9.3%	\$ 97,658	42.4%
TOTAL OTHER REVENUE	\$ 4,442	\$ 25,436	-82.5%	\$ 36,265	-87.8%	\$ 139,035	\$ 127,180	9.3%	\$ 97,658	42.4%
NET OPERATING REVENUE	\$ 98,547	\$ 243,456	-59.5%	\$ 112,579	-12.5%	\$ 960,854	\$ 1,271,235	-24.4%	\$ 814,224	18.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 80,617	\$ 105,782	-23.8%	\$ 79,513	1.4%	\$ 476,313	\$ 553,926	-14.0%	\$ 438,726	8.6%
Benefits	20,487	30,169	-32.1%	24,924	-17.8%	125,602	160,736	-21.9%	114,947	9.3%
Physician Services	145,104	156,823	-7.5%	120,902	20.0%	817,109	784,115	4.2%	684,143	19.4%
Cost of Drugs Sold	19,451	11,998	62.1%	9,472	105.4%	96,065	65,118	47.5%	29,688	223.6%
Supplies	13,314	21,950	-39.3%	5,382	147.4%	42,898	115,484	-62.9%	49,820	-13.9%
Utilities	5,740	9,289	-38.2%	6,498	-11.7%	27,277	42,938	-36.5%	28,993	-5.9%
Repairs and Maintenance	10,676	2,216	381.7%	661	1514.5%	23,439	11,080	111.5%	6,407	265.8%
Leases and Rentals	533	977	-45.5%	461	15.4%	2,490	4,885	-49.0%	2,459	1.3%
Other Expense	1,000	1,542	-35.1%	3,230	-69.0%	8,335	7,710	8.1%	15,072	-44.7%
TOTAL OPERATING EXPENSES	\$ 296,921	\$ 340,746	-12.9%	\$ 251,043	18.3%	\$ 1,619,528	\$ 1,745,992	-7.2%	\$ 1,370,255	18.2%
Depreciation/Amortization	\$ 28,692	\$ 30,522	-6.0%	\$ 33,186	-13.5%	\$ 143,821	\$ 164,602	-12.6%	\$ 166,284	-13.5%
TOTAL OPERATING COSTS	\$ 325,613	\$ 371,268	-12.3%	\$ 284,229	14.6%	\$ 1,763,348	\$ 1,910,594	-7.7%	\$ 1,536,539	14.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (227,065)	\$ (127,812)	77.7%	\$ (171,650)	32.3%	\$ (802,494)	\$ (639,359)	25.5%	\$ (722,315)	11.1%
Operating Margin	-230.41%	-52.50%	338.9%	-152.47%	51.1%	-83.52%	-50.29%	66.1%	-88.71%	-5.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,619	2,041	-20.7%	1,206	34.2%	9,345	10,714	-12.8%	7,183	30.1%
Average Revenue per Office Visit	314.95	324.15	-2.8%	391.46	-19.5%	309.14	323.80	-4.5%	375.02	-17.6%
Hospital FTE's (Salaries and Wages)	21.3	29.1	-26.8%	19.1	11.4%	21.4	28.3	-24.6%	19.5	9.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 143,376	\$ 326,232	-56.1%	\$ 407,826	-64.8%	\$ 901,461	\$ 1,671,297	-46.1%	\$ 2,629,076	-65.7%
TOTAL PATIENT REVENUE	\$ 143,376	\$ 326,232	-56.1%	\$ 407,826	-64.8%	\$ 901,461	\$ 1,671,297	-46.1%	\$ 2,629,076	-65.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 63,310	\$ 177,432	-64.3%	\$ 189,951	-66.7%	\$ 654,538	\$ 908,990	-28.0%	\$ 1,409,039	-53.5%
Self Pay Adjustments	43,312	50,900	-14.9%	66,883	-35.2%	106,794	260,763	-59.0%	345,177	-69.1%
Bad Debts	3,149	10,426	-69.8%	86,415	-96.4%	(70,232)	53,411	-231.5%	178,126	-139.4%
TOTAL REVENUE DEDUCTIONS	\$ 109,772	\$ 238,758	-54.0%	\$ 343,250	-68.0%	\$ 691,099	\$ 1,223,164	-43.5%	\$ 1,932,342	-64.2%
	76.6%	73.2%		84.2%		76.7%	73.2%		73.5%	
NET PATIENT REVENUE	\$ 33,604	\$ 87,474	-61.6%	\$ 64,576	-48.0%	\$ 210,362	\$ 448,133	-53.1%	\$ 696,734	-69.8%
OTHER REVENUE										
FHC Other Revenue	\$ 4,442	\$ 25,436	0.0%	\$ 36,265	-87.8%	\$ 139,035	\$ 127,180	0.0%	\$ 97,658	42.4%
TOTAL OTHER REVENUE	\$ 4,442	\$ 25,436	-82.5%	\$ 36,265	-87.8%	\$ 139,035	\$ 127,180	9.3%	\$ 97,658	42.4%
NET OPERATING REVENUE	\$ 38,046	\$ 112,910	-66.3%	\$ 100,842	-62.3%	\$ 349,397	\$ 575,313	-39.3%	\$ 794,392	-56.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 66,242	\$ 56,816	16.6%	\$ 65,332	1.4%	\$ 381,091	\$ 291,069	30.9%	\$ 424,546	-10.2%
Benefits	16,834	16,204	3.9%	20,479	-17.8%	100,492	84,461	19.0%	111,232	-9.7%
Physician Services	87,036	68,581	26.9%	87,994	-1.1%	434,308	342,905	26.7%	651,236	-33.3%
Cost of Drugs Sold	3,910	2,959	32.1%	3,843	1.8%	27,221	15,160	79.6%	24,059	13.1%
Supplies	4,315	4,402	-2.0%	4,061	6.2%	20,215	22,418	-9.8%	48,499	-58.3%
Utilities	2,632	3,574	-26.4%	3,573	-26.4%	14,581	15,407	-5.4%	15,408	-5.4%
Repairs and Maintenance	10,676	1,799	493.4%	661	1514.5%	23,439	8,995	160.6%	6,407	265.8%
Leases and Rentals	533	477	11.7%	461	15.4%	2,490	2,385	4.4%	2,459	1.3%
Other Expense	1,000	1,125	-11.1%	3,230	-69.0%	8,335	5,625	48.2%	15,072	-44.7%
TOTAL OPERATING EXPENSES	\$ 193,177	\$ 155,937	23.9%	\$ 189,635	1.9%	\$ 1,012,172	\$ 788,425	28.4%	\$ 1,298,917	-22.1%
Depreciation/Amortization	\$ 2,625	\$ 3,615	-27.4%	\$ 3,862	-32.0%	\$ 13,142	\$ 19,495	-32.6%	\$ 19,662	-33.2%
TOTAL OPERATING COSTS	\$ 195,802	\$ 159,552	22.7%	\$ 193,497	1.2%	\$ 1,025,314	\$ 807,920	26.9%	\$ 1,318,578	-22.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (157,756)	\$ (46,642)	-238.2%	\$ (92,655)	-70.3%	\$ (675,917)	\$ (232,607)	-190.6%	\$ (524,187)	28.9%
Operating Margin	-414.65%	-41.31%	903.8%	-91.88%	351.3%	-193.45%	-40.43%	378.5%	-65.99%	193.2%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	544	951	-42.8%	1,071	-49.2%	3,405	4,872	-30.1%	7,048	-51.7%
Average Revenue per Office Visit	263.56	343.04	-23.2%	380.79	-30.8%	264.75	343.04	-22.8%	373.02	-29.0%
Hospital FTE's (Salaries and Wages)	15.0	13.6	10.1%	14.7	2.0%	14.8	12.9	14.6%	18.7	-20.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 128,238	\$ 149,920	-14.5%	\$ 64,276	99.5%	\$ 730,176	\$ 828,602	-11.9%	\$ 64,667	1029.1%
TOTAL PATIENT REVENUE	\$ 128,238	\$ 149,920	-14.5%	\$ 64,276	99.5%	\$ 730,176	\$ 828,602	-11.9%	\$ 64,667	1029.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 67,659	\$ 85,129	-20.5%	\$ 48,391	39.8%	\$ 422,391	\$ 470,506	-10.2%	\$ 52,770	700.4%
Self Pay Adjustments	13,312	19,578	-32.0%	14,999	-11.2%	41,159	108,207	-62.0%	12,529	228.5%
Bad Debts	12,889	-	0.0%	(10,852)	-218.8%	22,669	-	0.0%	(20,464)	-210.8%
TOTAL REVENUE DEDUCTIONS	\$ 93,860	\$ 104,707	-10.4%	\$ 52,538	78.7%	\$ 486,219	\$ 578,713	-16.0%	\$ 44,835	984.5%
	73.19%	69.84%		81.74%		66.59%	69.84%		69.33%	
NET PATIENT REVENUE	\$ 34,378	\$ 45,213	-24.0%	\$ 11,738	192.9%	\$ 243,957	\$ 249,889	-2.4%	\$ 19,832	1130.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 34,378	\$ 45,213	-24.0%	\$ 11,738	192.9%	\$ 243,957	\$ 249,889	-2.4%	\$ 19,832	1130.1%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 4,671	\$ 23,042	-79.7%	\$ 14,180	-67.1%	\$ 35,103	\$ 127,350	-72.4%	\$ 14,180	147.6%
Benefits	1,187	6,572	-81.9%	4,445	-73.3%	9,257	36,954	-74.9%	3,715	149.2%
Physician Services	27,346	45,750	-40.2%	32,908	-16.9%	157,767	228,750	-31.0%	32,908	379.4%
Cost of Drugs Sold	2	9,039	-100.0%	5,629	-100.0%	14,725	49,958	-70.5%	5,629	161.6%
Supplies	6,184	4,713	31.2%	1,321	368.2%	12,374	25,981	-52.4%	1,321	836.8%
Utilities	3,108	2,926	6.2%	2,925	6.3%	12,696	13,586	-6.6%	13,586	-6.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 42,498	\$ 92,042	-53.8%	\$ 61,408	-30.8%	\$ 241,922	\$ 482,579	-49.9%	\$ 71,339	239.1%
Depreciation/Amortization	\$ 25,992	\$ 26,907	-3.4%	\$ 29,324	-11.4%	\$ 130,304	\$ 145,107	-10.2%	\$ 146,622	-11.1%
TOTAL OPERATING COSTS	\$ 68,490	\$ 118,949	-42.4%	\$ 90,732	-24.5%	\$ 372,226	\$ 627,686	-40.7%	\$ 217,961	70.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (34,112)	\$ (73,736)	-53.7%	\$ (78,995)	-56.8%	\$ (128,269)	\$ (377,797)	-66.0%	\$ (198,129)	-35.3%
Operating Margin	-99.23%	-163.09%	-39.2%	-673.00%	-85.3%	-52.58%	-151.19%	-65.2%	-999.02%	-94.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	480	482	-0.4%	135	255.6%	2,631	2,664	-1.2%		0.0%
Average Revenue per Office Visit	267.16	311.04	-14.1%	476.12	-43.9%	277.53	311.04	-10.8%	479.02	-42.1%
Hospital FTE's (Salaries and Wages)	1.8	6.9	-73.8%	4.5	-59.6%	2.4	7.1	-65.7%	0.9	181.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 238,286	\$ 185,440	28.5%	\$ -	100.0%	\$ 1,257,240	\$ 969,290	29.7%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 238,286	\$ 185,440	28.5%	\$ -	100.0%	\$ 1,257,240	\$ 969,290	29.7%	\$ -	100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 163,391	\$ 74,394	119.6%	\$ -	100.0%	\$ 733,345	\$ 388,856	88.6%	\$ -	100.0%
Self Pay Adjustments	9,566	21,342	-55.2%	-	100.0%	24,923	111,552	-77.7%	-	100.0%
Bad Debts	39,206	4,371	797.0%	-	100.0%	131,473	22,849	475.4%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 212,163	\$ 100,107	111.9%	\$ -	100.0%	\$ 889,740	\$ 523,257	70.0%	\$ -	100.0%
	89.04%	53.98%		0.00%		70.77%	53.98%		0.00%	
NET PATIENT REVENUE	\$ 26,124	\$ 85,333	-69.4%	\$ -	100.0%	\$ 367,500	\$ 446,033	-17.6%	\$ -	100.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 26,124	\$ 85,333	-69.4%	\$ -	100.0%	\$ 367,500	\$ 446,033	-17.6%	\$ -	100.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 9,705	\$ 25,924	-62.6%	\$ -	100.0%	\$ 60,119	\$ 135,507	-55.6%	\$ -	100.0%
Benefits	2,466	7,393	-66.6%	-	100.0%	15,853	39,321	-59.7%	-	100.0%
Physician Services	30,723	42,492	-27.7%	-	100.0%	225,034	212,460	5.9%	-	100.0%
Cost of Drugs Sold	15,538	-	0.0%	-	0.0%	54,119	-	100.0%	-	100.0%
Supplies	2,814	12,835	-78.1%	-	100.0%	10,309	67,085	-84.6%	-	100.0%
Utilities	-	2,789	-100.0%	-	100.0%	-	13,945	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	2,085	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	2,085	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 61,246	\$ 92,767	-34.0%	\$ -	100.0%	\$ 365,434	\$ 474,988	-23.1%	\$ -	100.0%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ -	100.0%	\$ 374	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 61,321	\$ 92,767	-33.9%	\$ -	100.0%	\$ 365,808	\$ 474,988	-23.0%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (35,197)	\$ (7,434)	373.5%	\$ -	100.0%	\$ 1,692	\$ (28,955)	-105.8%	\$ -	100.0%
Operating Margin	-134.73%	-8.71%	1446.6%	0.00%	100.0%	0.46%	-6.49%	-107.1%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	595	608	-2.1%	-	0.0%	3,309	3,178	4.1%	-	0.0%
Total Visits	595	608	-2.1%	-	0.0%	3,309	3,178	4.1%	-	0.0%
Average Revenue per Office Visit	400.48	305.00	31.3%	-	0.0%	379.95	305.00	24.6%	-	0.0%
Hospital FTE's (Salaries and Wages)	4.6	8.7	-47.4%	-	0.0%	4.2	8.4	-50.3%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
FEBRUARY 2022**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 30,073	\$ 32,133	\$ -	\$ 62,205	12.2%	\$ 196,644	\$ 172,633	\$ (799)	\$ 368,478	12.8%
Medicaid	36,855	41,609	134,072	212,536	41.7%	213,952	203,368	741,549	1,158,869	40.1%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	22,124	21,847	95,081	139,051	27.3%	139,648	158,574	472,717	770,939	26.7%
Self Pay	48,251	28,378	5,751	82,381	16.2%	315,334	160,203	32,610	508,147	17.6%
Other	6,073	4,271	3,382	13,727	2.7%	35,884	35,398	11,164	82,445	2.9%
Total	\$ 143,376	\$ 128,238	\$ 238,286	\$ 509,900	100.0%	\$ 901,461	\$ 730,176	\$ 1,257,240	\$ 2,888,877	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 12,647	\$ 16,678	-	\$ 29,325	19.2%	\$ 83,664	\$ 75,460	\$ -	\$ 159,124	17.4%
Medicaid	9,155	13,214	21,335	43,704	28.6%	73,820	62,035	165,904	301,758	32.9%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	7,376	9,228	34,760	51,364	33.6%	53,848	60,846	210,255	324,949	35.5%
Self Pay	8,843	5,365	10,824	25,032	16.4%	46,716	28,366	38,453	113,535	12.4%
Other	1,276	1,805	380	3,461	2.3%	7,849	5,847	3,060	16,756	1.8%
Total	\$ 39,296	\$ 46,290	\$ 67,299	\$ 152,885	100.0%	\$ 265,897	\$ 232,553	\$ 417,672	\$ 916,122	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
FEBRUARY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,073	21.0%	\$ 50,274	12.3%	\$ 196,644	21.8%	\$ 421,102	16.0%
Medicaid	36,855	25.7%	173,767	42.7%	213,952	23.7%	1,184,036	45.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	22,124	15.4%	60,873	14.9%	139,648	15.5%	370,308	14.1%
Self Pay	48,251	33.7%	106,816	26.2%	315,334	35.0%	571,025	21.7%
Other	6,073	4.2%	16,096	3.9%	35,884	4.0%	82,605	3.1%
TOTAL	\$ 143,376	100.0%	\$ 407,826	100.0%	\$ 901,461	100.0%	\$ 2,629,076	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	12,647	32.2%	\$ 15,812	27.8%	\$ 83,664	31.3%	\$ 133,295	19.5%
Medicaid	9,155	23.3%	14,158	24.9%	73,820	27.8%	350,188	51.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	7,376	18.8%	9,979	17.6%	53,848	20.3%	94,066	13.7%
Self Pay	8,843	22.5%	14,710	25.9%	46,716	17.6%	103,340	15.1%
Other	1,276	3.2%	2,181	3.8%	7,849	3.0%	3,927	0.6%
TOTAL	\$ 39,296	100.0%	\$ 56,840	100.0%	\$ 265,897	100.0%	\$ 684,816	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
FEBRUARY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,133	25.1%	\$ 16,533	25.7%	\$ 172,633	23.6%	\$ 18,288	28.3%
Medicaid	41,609	32.5%	\$ 17,009	26.5%	203,368	28.1%	20,778	32.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	21,847	17.0%	\$ 15,026	23.4%	158,574	21.7%	20,203	31.2%
Self Pay	28,378	22.1%	\$ 15,100	23.5%	160,203	21.8%	1,327	2.1%
Other	4,271	3.3%	\$ 608	0.9%	35,398	4.8%	4,071	6.3%
TOTAL	\$ 128,238	100.0%	\$ 64,276	100.0%	\$ 730,176	100.0%	\$ 64,667	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,678	36.1%	\$ 141	0.5%	\$ 75,460	32.4%	\$ 4,174	10.2%
Medicaid	13,214	28.5%	654	2.5%	\$ 62,035	26.7%	4,174	10.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,228	19.9%	23,545	89.0%	60,846	26.2%	24,330	59.2%
Self Pay	5,365	11.6%	2,105	8.0%	28,366	12.2%	8,252	20.1%
Other	1,805	3.9%	-	0.0%	5,847	2.5%	180	0.4%
TOTAL	\$ 46,290	100.0%	\$ 26,445	100.0%	\$ 232,552	100.0%	\$ 41,109	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
FEBRUARY 2022**

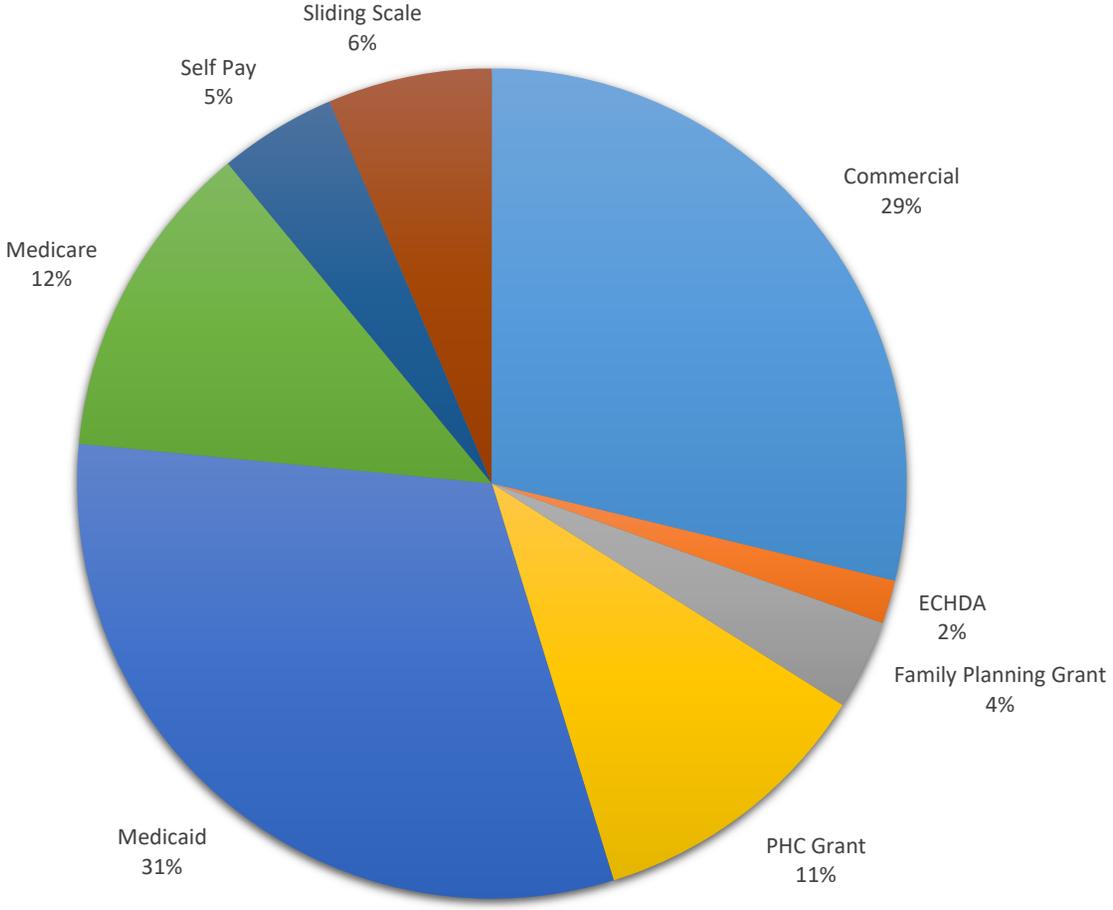
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (799)	-0.1%	\$ -	0.0%
Medicaid	134,072	56.3%	\$ -	0.0%	741,549	59.0%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	95,081	39.9%	\$ -	0.0%	472,717	37.6%	-	0.0%
Self Pay	5,751	2.4%	\$ -	0.0%	32,610	2.6%	-	0.0%
Other	3,382	1.4%	\$ -	0.0%	11,164	0.9%	-	0.0%
TOTAL	\$ 238,286	100.0%	\$ -	0.0%	\$ 1,257,240	100.0%	\$ -	0.0%

PAYMENTS BY PAYOR

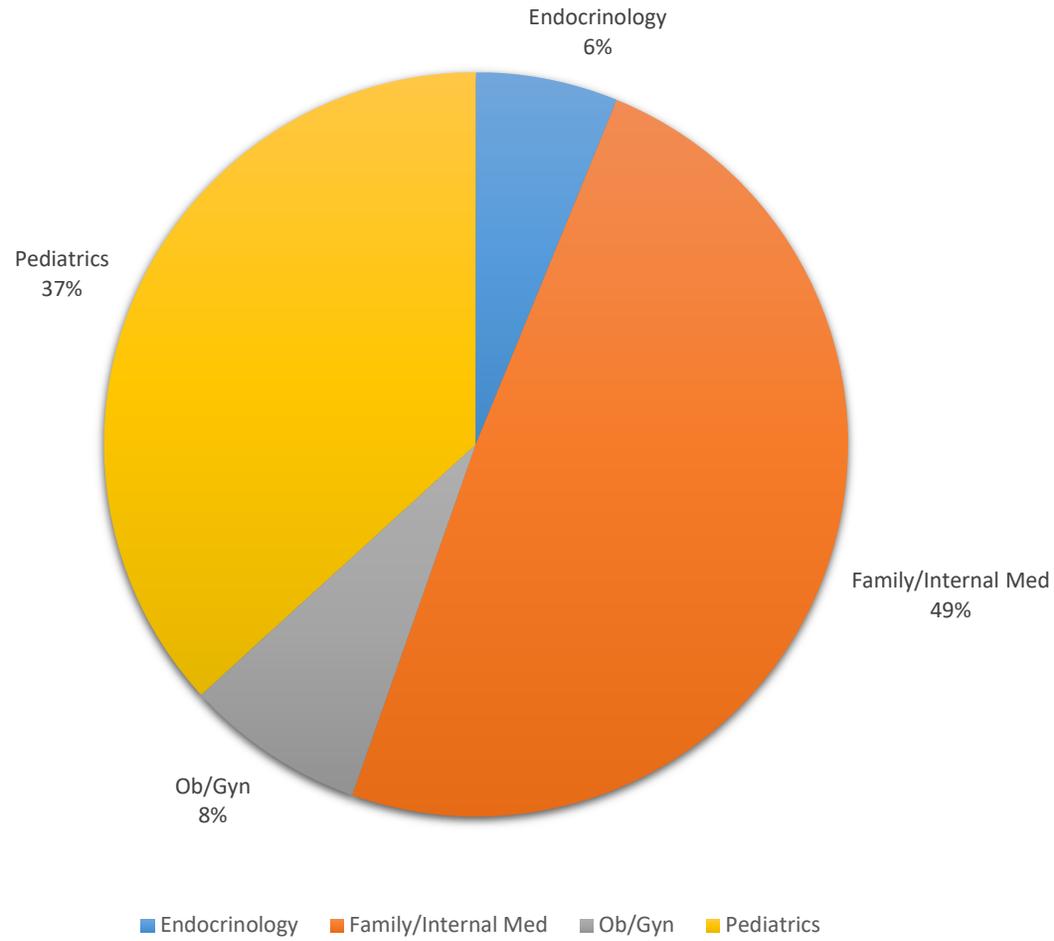
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	21,335	31.7%	-	0.0%	165,904	39.7%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,760	51.6%	-	0.0%	210,255	50.4%	-	0.0%
Self Pay	10,824	16.1%	-	0.0%	38,453	9.2%	-	0.0%
Other	380	0.6%	-	0.0%	3,060	0.7%	-	0.0%
TOTAL	\$ 67,299	100.0%	\$ -	0.0%	\$ 417,673	100.0%	\$ -	0.0%

FHC February Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC February Visits By Service



FHC Executive Director's Report-April 2022

- **Staffing Update:** The Family Health Clinic has the following active open positions: 2 LVNs and 1 Medical Assistant.
- **Telehealth Update:** For the month of February, telehealth visits accounted for 3% of the Clinic's total visits. We continue to provide the telehealth option for sick and follow up visits.
- **Provider Update:** Our Healthy Kids Clinic is currently looking for a pediatric nurse practitioner to join our pediatric team. Tammy Trollope, FNP, will start April 1, 2022, at our Clements location.
- **COVID 19 Testing and Vaccines:** The Family Health Clinic has implemented point of care COVID 19 testing capabilities at our Healthy Kids Clinic, we plan to be operational at our other two FHC locations by April 1, 2022. We intend to focus our COVID testing efforts on our current patient populations.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	875	969	-9.7%	898	-2.6%	4,891	4,882	0.2%	4,913	-0.4%
Neonatal ICU (NICU)	23	24	-4.2%	32	-28.1%	100	123	-18.7%	133	-24.8%
Total Admissions	898	993	-9.6%	930	-3.4%	4,991	5,005	-0.3%	5,046	-1.1%
Patient Days										
Adult & Pediatric	4,305	3,565	20.8%	4,010	7.4%	23,701	17,953	32.0%	21,612	9.7%
ICU	433	387	11.9%	459	-5.7%	2,459	1,950	26.1%	2,187	12.4%
CCU	332	278	19.4%	400	-17.0%	2,055	1,402	46.6%	2,074	-0.9%
NICU	170	373	-54.4%	333	-48.9%	1,143	1,879	-39.2%	1,642	-30.4%
Total Patient Days	5,240	4,603	13.8%	5,202	0.7%	29,358	23,184	26.6%	27,515	6.7%
Observation (Obs) Days	118	442	-73.3%	358	-67.1%	1,884	2,266	-16.9%	2,587	-27.2%
Nursery Days	241	197	22.3%	224	7.6%	1,413	985	43.5%	1,363	3.7%
Total Occupied Beds / Bassinets	5,599	5,242	6.8%	5,784	-3.2%	32,655	26,435	23.5%	31,465	3.8%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.79	4.37	32.7%	5.42	6.9%	5.77	4.36	32.2%	5.27	9.5%
NICU	7.39	15.54	-52.4%	10.41	-29.0%	11.43	15.28	-25.2%	12.35	-7.4%
Total ALOS	5.84	4.64	25.9%	5.59	4.3%	5.88	4.63	27.0%	5.45	7.9%
Acute / Adult & Pediatric w/o OB	6.48			6.32	2.6%	6.67			6.23	7.1%
Average Daily Census	187.1	164.4	13.8%	179.4	4.3%	194.4	153.5	26.6%	181.0	7.4%
Hospital Case Mix Index (CMI)	1.7659	1.5386	14.8%	1.8492	-4.5%	1.7500	1.5386	13.7%	1.5663	11.7%
Medicare										
Admissions	308	357	-13.7%	327	-5.8%	1,754	1,800	-2.6%	1,759	-0.3%
Patient Days	2,260	1,822	24.0%	2,048	10.4%	12,223	9,175	33.2%	11,200	9.1%
Average Length of Stay	7.34	5.10	43.8%	6.26	17.2%	6.97	5.10	36.7%	6.37	9.4%
Case Mix Index	2.0501	1.9446	5%	2.2253	-7.9%	2.0246	1.9446	4%	1.8059	12.1%
Medicaid										
Admissions	126	124	1.6%	127	-0.8%	675	626	7.8%	679	-0.6%
Patient Days	543	516	5.2%	615	-11.7%	3,188	2,600	22.6%	2,946	8.2%
Average Length of Stay	4.31	4.16	3.6%	4.84	-11.0%	4.72	4.15	13.7%	4.34	8.9%
Case Mix Index	1.1595	0.9632	20%	1.3020	-10.9%	1.2199	0.9632	27%	1.1071	10.2%
Commercial										
Admissions	254	265	-4.2%	249	2.0%	1,367	1,336	2.3%	1,381	-1.0%
Patient Days	1,208	1,110	8.8%	1,300	-7.1%	6,841	5,590	22.4%	6,803	0.6%
Average Length of Stay	4.76	4.19	13.5%	5.22	-8.9%	5.00	4.18	19.6%	4.93	1.6%
Case Mix Index	1.6924	1.5059	12.4%	1.7129	-1.2%	1.7249	1.5059	14.5%	1.4771	16.8%
Self Pay										
Admissions	192	221	-13.1%	204	-5.9%	1,084	1,114	-2.7%	1,102	-1.6%
Patient Days	1,132	1,032	9.7%	1,137	-0.4%	6,347	5,196	22.2%	5,877	8.0%
Average Length of Stay	5.90	4.67	26.3%	5.57	5.8%	5.86	4.66	25.5%	5.33	9.8%
Case Mix Index	1.7449	1.5823	10.3%	1.6725	4.3%	1.6057	1.5823	1.5%	1.4447	11.1%
All Other										
Admissions	18	25	-28.0%	23	-21.7%	111	128	-13.3%	125	-11.2%
Patient Days	97	123	-21.1%	102	-4.9%	759	621	22.2%	689	10.2%
Average Length of Stay	5.39	4.92	9.5%	4.43	21.5%	6.84	4.85	40.9%	5.51	24.1%
Case Mix Index	1.9093	1.8985	0.6%	1.9039	0.3%	2.0745	1.8985	9.3%	2.0586	0.8%
Radiology										
InPatient	4,042	3,480	16.1%	3,884	4.1%	21,852	17,526	24.7%	20,363	7.3%
OutPatient	6,495	6,841	-5.1%	5,757	12.8%	35,033	35,063	-0.1%	31,691	10.5%
Cath Lab										
InPatient	538	460	17.0%	745	-27.8%	2,464	2,318	6.3%	2,407	2.4%
OutPatient	407	635	-35.9%	525	-22.5%	2,190	3,253	-32.7%	2,817	-22.3%
Laboratory										
InPatient	69,284	59,316	16.8%	71,664	-3.3%	397,393	298,720	33.0%	388,537	2.3%
OutPatient	53,635	51,536	4.1%	45,499	17.9%	297,059	264,131	12.5%	264,948	12.1%
Other										
Deliveries	172	145	18.6%	142	21.1%	898	731	22.8%	838	7.2%
Surgical Cases										
InPatient	192	242	-20.7%	232	-17.2%	1,078	1,220	-11.6%	1,034	4.3%
OutPatient	467	530	-11.9%	410	13.9%	2,529	2,717	-6.9%	2,221	13.9%
Total Surgical Cases	659	772	-14.6%	642	2.6%	3,607	3,937	-8.4%	3,255	10.8%
GI Procedures (Endo)										
InPatient	118	137	-13.9%	87	35.6%	699	691	1.2%	450	55.3%
OutPatient	132	209	-36.8%	111	18.9%	642	1,071	-40.1%	552	16.3%
Total GI Procedures	250	346	-27.7%	198	26.3%	1,341	1,762	-23.9%	1,002	33.8%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,169	3,861	8.0%	2,810	48.4%	22,112	19,725	12.1%	15,265	44.9%
Observation Days	118	442	-73.3%	358	-67.1%	1,884	2,266	-16.9%	2,587	-27.2%
Other O/P Occasions of Service	16,217	16,874	-3.9%	13,756	17.9%	99,346	86,481	14.9%	81,740	21.5%
Total O/P Occasions of Svc.	20,504	21,177	-3.2%	16,924	21.2%	123,342	108,472	13.7%	99,592	23.8%
Hospital Operations										
Manhours Paid	237,965	265,787	-10.5%	233,960	1.7%	1,279,941	1,338,173	-4.4%	1,267,093	1.0%
FTE's	1,493.6	1,666.6	-10.4%	1,416.6	5.4%	1,489.1	1,555.9	-4.3%	1,463.9	1.7%
Adjusted Patient Days	9,131	8,535	7.0%	9,034	1.1%	51,407	43,243	18.9%	49,788	3.3%
Hours / Adjusted Patient Day	26.06	31.14	-16.3%	25.90	0.6%	24.90	30.95	-19.5%	27.56	-9.7%
Occupancy - Actual Beds	53.6%	47.1%	13.8%	50.4%	6.4%	55.7%	44.0%	26.6%	51.9%	7.4%
FTE's / Adjusted Occupied Bed	4.6	5.5	-16.2%	4.8	-4.9%	4.4	5.4	-19.5%	4.8	-9.3%
InPatient Rehab Unit										
Admissions	-	-	0.0%	27	-100.0%	-	-	0.0%	169	-100.0%
Patient Days	-	-	0.0%	309	-100.0%	-	-	0.0%	2,196	-100.0%
Average Length of Stay	-	-	0.0%	11.4	-100.0%	-	-	0.0%	13.0	-100.0%
Manhours Paid	-	-	0.0%	-	0.0%	-	-	0.0%	17,073	-100.0%
FTE's	-	-	0.0%	-	0.0%	-	-	0.0%	10.8	-100.0%
Center for Primary Care - Clements										
Total Medical Visits	544	951	-42.8%	1,071	-49.2%	3,405	4,872	-30.1%	7,048	-51.7%
Manhours Paid	2,392	2,172	10.1%	2,346	2.0%	12,761	11,131	14.6%	16,116	-20.8%
FTE's	15.0	13.6	10.1%	14.2	5.6%	14.8	12.9	14.6%	18.6	-20.3%
Center for Primary Care - West University										
Total Medical Visits	480	482	-0.4%	135	255.6%	2,631	2,664	-1.2%	135	1848.9%
Manhours Paid	289	1,102	-73.8%	714	-59.6%	2,088	6,090	-65.7%	743	181.1%
FTE's	1.8	6.9	-73.8%	4.3	-58.2%	2.4	7.1	-65.7%	0.9	182.9%
Center for Primary Care - JBS										
Total Medical Visits	595	608	-2.1%	-	0.0%	3,309	3,178	4.1%	-	0.0%
Manhours Paid	728	1,385	-47.4%	-	0.0%	3,582	7,210	-50.3%	-	0.0%
FTE's	4.6	8.7	-47.4%	-	0.0%	4.2	8.4	-50.3%	-	0.0%
Total ECHD Operations										
Total Admissions	898	993	-9.6%	957	-6.2%	4,991	5,005	-0.3%	5,215	-4.3%
Total Patient Days	5,240	4,603	13.8%	5,511	-4.9%	29,358	23,184	26.6%	29,711	-1.2%
Total Patient and Obs Days	5,358	5,045	6.2%	5,869	-8.7%	31,242	25,450	22.8%	32,298	-3.3%
Total FTE's	1,514.9	1,695.7	-10.7%	1,435.0	5.6%	1,510.5	1,584.2	-4.7%	1,494.1	1.1%
FTE's / Adjusted Occupied Bed	4.6	5.6	-16.5%	4.6	0.8%	4.4	5.5	-19.8%	4.6	-2.7%
Total Adjusted Patient Days	9,131	8,535	7.0%	9,034	1.1%	51,407	43,243	18.9%	49,788	3.3%
Hours / Adjusted Patient Day	26.43	31.69	-16.6%	26.24	0.8%	25.26	31.51	-19.8%	26.13	-3.3%
Outpatient Factor	1.7426	1.8542	-6.0%	1.6394	6.3%	1.7510	1.8652	-6.1%	1.6757	4.5%
Blended O/P Factor	1.9325	2.0581	-6.1%	1.8466	4.7%	1.9385	2.0770	-6.7%	1.8961	2.2%
Total Adjusted Admissions	1,565	1,841	-15.0%	1,569	-0.3%	8,739	9,335	-6.4%	8,739	0.0%
Hours / Adjusted Admission	154.25	146.88	5.0%	151.08	2.1%	148.56	145.96	1.8%	148.88	-0.2%
FTE's - Hospital Contract	109.2	50.7	115.4%	24.1	352.3%	103.6	47.5	118.2%	32.8	216.1%
FTE's - Mgmt Services	55.8	53.4	4.5%	45.2	23.6%	48.4	53.4	-9.4%	43.9	10.1%
Total FTE's (including Contract)	1,679.9	1,799.8	-6.7%	1,504.3	11.7%	1,662.5	1,685.1	-1.3%	1,570.8	5.8%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.2	5.9	-12.8%	4.8	6.7%	4.9	5.9	-17.0%	4.8	1.8%
ProCare FTEs	210.0	239.5	-12.3%	202.0	4.0%	212.2	236.9	-10.4%	203.9	4.1%
Total System FTEs	1,889.9	2,039.3	-7.3%	1,706.3	10.8%	1,874.7	1,922.0	-2.5%	1,774.7	5.6%
Urgent Care Visits										
JBS Clinic	1,447	1,701	-14.9%	498	190.6%	11,530	8,724	32.2%	2,729	322.5%
West University	953	1,863	-48.8%	482	97.7%	8,984	9,543	-5.9%	4,408	103.8%
42nd Street	-	2,460	-100.0%	546	-100.0%	9	12,609	-99.9%	6,358	-99.9%
Total Urgent Care Visits	2,400	6,024	-60.2%	1,526	57.3%	20,523	30,876	-33.5%	13,495	52.1%
Wal-Mart Clinic Visits										
East Clinic	111	123	-9.8%	123	-9.8%	1,473	721	104.3%	721	104.3%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Wal-Mart Visits	111	123	-9.8%	123	-9.8%	1,473	721	104.3%	721	104.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2022**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 56,577,827	\$ 4,850	\$ 56,582,677
Investments	63,146,788	-	63,146,788
Patient Accounts Receivable - Gross	240,930,876	23,308,581	264,239,457
Less: 3rd Party Allowances	(159,496,603)	(9,701,584)	(169,198,187)
Bad Debt Allowance	(51,308,471)	(8,754,660)	(60,063,131)
Net Patient Accounts Receivable	30,125,802	4,852,337	34,978,139
Taxes Receivable	9,052,149	-	9,052,149
Accounts Receivable - Other	24,815,896	47,066	24,862,962
Inventories	8,607,920	420,138	9,028,058
Prepaid Expenses	3,272,413	147,852	3,420,266
Total Current Assets	195,598,795	5,472,244	201,071,039
CAPITAL ASSETS:			
Property and Equipment	496,518,927	393,970	496,912,897
Construction in Progress	849,854	-	849,854
	497,368,782	393,970	497,762,751
Less: Accumulated Depreciation and Amortization	(331,961,590)	(295,372)	(332,256,962)
Total Capital Assets	165,407,191	98,598	165,505,789
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,284,907	-	6,284,907
Restricted TPC, LLC	1,784,008	-	1,784,008
Restricted MCH West Texas Services	2,327,823	-	2,327,823
Pension, Deferred Outflows of Resources	29,138,210	-	29,138,210
Assets whose use is Limited	-	106,146	106,146
TOTAL ASSETS	\$ 400,545,830	\$ 5,676,988	\$ 406,222,818
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,448,673	\$ -	\$ 2,448,673
Self-Insurance Liability - Current Portion	2,551,189	-	2,551,189
Accounts Payable	27,332,358	(519,934)	26,812,425
A/R Credit Balances	2,468,150	-	2,468,150
Accrued Interest	665,301	-	665,301
Accrued Salaries and Wages	6,217,533	5,900,391	12,117,925
Accrued Compensated Absences	4,387,473	-	4,387,473
Due to Third Party Payors	9,588,319	-	9,588,319
Deferred Revenue	9,916,446	329,361	10,245,807
Total Current Liabilities	65,575,443	5,709,818	71,285,261
ACCRUED POST RETIREMENT BENEFITS	87,516,900	-	87,516,900
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	53,548,180	-	53,548,180
Total Liabilities	208,117,028	5,709,818	213,826,846
FUND BALANCE	192,428,802	(32,831)	192,395,972
TOTAL LIABILITIES AND FUND BALANCE	\$ 400,545,830	\$ 5,676,988	\$ 406,222,818

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 56,582,677	\$ 51,186,029	\$ 4,500	\$ 5,392,147
Investments	63,146,788	63,929,700	-	(782,912)
Patient Accounts Receivable - Gross	264,239,457	238,367,515	23,207,991	2,663,951
Less: 3rd Party Allowances	(169,198,187)	(153,865,506)	(10,248,128)	(5,084,553)
Bad Debt Allowance	(60,063,131)	(53,122,125)	(8,592,762)	1,651,755
Net Patient Accounts Receivable	34,978,139	31,379,884	4,367,101	(768,846)
Taxes Receivable	9,052,149	8,121,560	-	930,588
Accounts Receivable - Other	24,862,962	15,670,402	36,244	9,156,316
Inventories	9,028,058	7,642,276	420,138	965,644
Prepaid Expenses	3,420,266	3,223,336	159,539	37,391
Total Current Assets	201,071,039	181,153,187	4,987,522	14,930,330
CAPITAL ASSETS:				
Property and Equipment	496,912,897	494,009,653	393,970	2,509,275
Construction in Progress	849,854	886,158	-	(36,303)
	497,762,751	494,895,810	393,970	2,472,971
Less: Accumulated Depreciation and Amortization	(332,256,962)	(324,671,790)	(288,301)	(7,296,871)
Total Capital Assets	165,505,789	170,224,021	105,668	(4,823,900)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	4,896	-	-
Restricted Assets Held in Endowment	6,284,907	6,303,870	-	(18,962)
Restricted TPC, LLC	1,784,008	1,875,666	-	(91,658)
Restricted MCH West Texas Services	2,327,823	2,322,472	-	5,351
Pension, Deferred Outflows of Resources	29,138,210	29,138,210	-	-
Assets whose use is Limited	106,146	-	97,008	9,139
TOTAL ASSETS	\$ 406,222,818	\$ 391,022,321	\$ 5,190,198	\$ 10,010,300
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,448,673	\$ 2,556,272	\$ -	\$ (107,600)
Self-Insurance Liability - Current Portion	2,551,189	2,551,189	-	-
Accounts Payable	26,812,425	16,754,399	720,459	9,337,567
A/R Credit Balances	2,468,150	2,342,858	-	125,292
Accrued Interest	665,301	19,294	-	646,008
Accrued Salaries and Wages	12,117,925	4,066,267	4,173,631	3,878,027
Accrued Compensated Absences	4,387,473	4,151,036	-	236,437
Due to Third Party Payors	9,588,319	15,144,253	-	(5,555,934)
Deferred Revenue	10,245,807	1,110,947	328,939	8,805,921
Total Current Liabilities	71,285,261	48,696,516	5,223,028	17,365,718
ACCRUED POST RETIREMENT BENEFITS	87,516,900	84,851,830	-	2,665,070
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-
LONG-TERM DEBT - Less Current Maturities	53,548,180	54,100,003	-	(551,823)
Total Liabilities	213,826,846	189,124,854	5,223,028	19,478,965
FUND BALANCE	192,395,972	201,897,467	(32,831)	(9,468,665)
TOTAL LIABILITIES AND FUND BALANCE	\$ 406,222,818	\$ 391,022,321	\$ 5,190,198	\$ 10,010,300

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 52,896,060	\$ 49,076,981	7.8%	\$ 54,394,682	-2.8%	\$ 288,014,439	\$ 249,243,802	15.6%	\$ 274,842,615	4.8%
Outpatient Revenue	49,325,347	51,929,520	-5.0%	46,049,555	7.1%	270,307,024	268,433,365	0.7%	246,297,460	9.7%
TOTAL PATIENT REVENUE	\$ 102,221,407	\$ 101,006,501	1.2%	\$ 100,444,237	1.8%	\$ 558,321,463	\$ 517,677,167	7.9%	\$ 521,140,075	7.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 63,007,016	\$ 61,848,626	1.9%	\$ 61,545,137	2.4%	\$ 361,382,811	\$ 317,004,987	14.0%	\$ 315,925,833	14.4%
Policy Adjustments	1,249,932	1,790,824	-30.2%	1,506,837	-17.0%	4,966,304	9,311,605	-46.7%	20,101,092	-75.3%
Uninsured Discount	9,403,162	9,419,404	-0.2%	7,656,632	22.8%	39,293,680	48,323,386	-18.7%	44,662,762	-12.0%
Indigent	1,993,811	1,629,262	22.4%	1,619,478	23.1%	5,904,649	8,330,211	-29.1%	7,031,798	-16.0%
Provision for Bad Debts	6,635,235	5,400,784	22.9%	7,737,811	-14.2%	36,539,488	27,762,159	31.6%	25,644,483	42.5%
TOTAL REVENUE DEDUCTIONS	\$ 82,289,156	\$ 80,088,900	2.7%	\$ 80,065,895	2.8%	\$ 448,086,933	\$ 410,732,348	9.1%	\$ 413,365,968	8.4%
	80.50%	79.29%		79.71%		80.26%	79.34%		79.32%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,547,093	\$ 1,892,772	-18.3%	\$ 1,954,337	-20.8%	\$ 8,850,989	\$ 9,463,860	-6.5%	\$ 9,839,122	-10.0%
DSRIP	1,282,780	1,282,780	0.0%	547,173	134.4%	6,413,900	6,413,900	0.0%	2,735,865	134.4%
TOTAL OTHER PATIENT REVENUE	\$ 2,829,873	\$ 3,175,552	-10.9%	\$ 2,501,510	13.1%	\$ 15,264,889	\$ 15,877,760	-3.9%	\$ 12,574,987	21.4%
NET PATIENT REVENUE	\$ 22,762,124	\$ 24,093,153	-5.5%	\$ 22,879,852	-0.5%	\$ 125,499,419	\$ 122,822,579	2.2%	\$ 120,349,094	4.3%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,504,082	\$ 5,825,825	11.6%	\$ 4,896,683	32.8%	\$ 29,684,730	\$ 27,538,575	7.8%	\$ 26,064,040	13.9%
Other Revenue	798,699	865,130	-7.7%	829,548	-3.7%	4,507,504	4,366,904	3.2%	4,532,094	-0.5%
TOTAL OTHER REVENUE	\$ 7,302,781	\$ 6,690,955	9.1%	\$ 5,726,231	27.5%	\$ 34,192,235	\$ 31,905,479	7.2%	\$ 30,596,133	11.8%
NET OPERATING REVENUE	\$ 30,064,905	\$ 30,784,108	-2.3%	\$ 28,606,083	5.1%	\$ 159,691,653	\$ 154,728,058	3.2%	\$ 150,945,228	5.8%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,765,132	\$ 12,817,911	-0.4%	\$ 11,477,932	11.2%	\$ 65,871,122	\$ 64,740,535	1.7%	\$ 62,932,926	4.7%
Benefits	2,698,493	2,931,440	-7.9%	2,894,285	-6.8%	14,315,501	14,962,950	-4.3%	13,558,488	5.6%
Temporary Labor	3,085,799	1,001,413	208.1%	507,923	507.5%	15,345,036	5,046,914	204.0%	3,910,767	292.4%
Physician Fees	1,417,174	1,259,979	12.5%	1,266,050	11.9%	7,188,131	6,299,895	14.1%	6,817,094	5.4%
Texas Tech Support	856,757	885,637	-3.3%	864,120	-0.9%	4,311,773	4,428,185	-2.6%	4,273,033	0.9%
Purchased Services	4,523,561	4,316,665	4.8%	3,889,207	16.3%	22,052,898	21,605,694	2.1%	19,968,525	10.4%
Supplies	4,037,610	4,753,244	-15.1%	4,188,259	-3.6%	26,224,869	24,490,086	7.1%	24,862,793	5.5%
Utilities	260,386	311,222	-16.3%	308,354	-15.6%	1,614,200	1,608,528	0.4%	1,596,120	1.1%
Repairs and Maintenance	941,422	803,372	17.2%	689,261	36.6%	4,528,407	4,015,160	12.8%	3,522,262	28.6%
Leases and Rent	393,806	152,160	158.8%	133,871	194.2%	1,548,021	760,570	103.5%	833,183	85.8%
Insurance	142,047	156,479	-9.2%	140,097	1.4%	785,088	760,597	0.6%	733,796	7.0%
Interest Expense	70,982	133,193	-46.7%	108,102	-34.3%	468,293	667,728	-29.9%	536,057	-12.6%
ECHDA	181,905	200,924	-9.5%	211,116	-13.8%	801,903	1,004,620	-20.2%	985,455	-18.6%
Other Expense	99,365	161,315	-38.4%	72,679	36.7%	1,169,009	889,609	31.4%	690,964	69.2%
TOTAL OPERATING EXPENSES	\$ 31,474,438	\$ 29,884,954	5.3%	\$ 26,751,257	17.7%	\$ 166,224,251	\$ 151,301,071	9.9%	\$ 145,221,464	14.5%
Depreciation/Amortization	\$ 1,645,353	\$ 1,456,424	13.0%	\$ 1,593,554	3.3%	\$ 8,311,050	\$ 7,851,064	5.9%	\$ 7,904,356	5.1%
(Gain) Loss on Sale of Assets	-	681	-100.0%	(2,000)	-100.0%	7,515	3,405	120.7%	700	973.5%
TOTAL OPERATING COSTS	\$ 33,119,792	\$ 31,342,059	5.7%	\$ 28,342,810	16.9%	\$ 174,542,815	\$ 159,155,540	9.7%	\$ 153,126,521	14.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,054,887)	\$ (557,951)	-447.5%	\$ 263,272	1260.4%	\$ (14,851,162)	\$ (4,427,482)	235.4%	\$ (2,181,293)	580.8%
Operating Margin	-10.16%	-1.81%	460.6%	0.92%	-1204.1%	-9.30%	-2.86%	225.0%	-1.45%	543.6%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 26,764	\$ 17,785	50.5%	\$ 4,087	554.9%	\$ 89,998	\$ 88,925	1.2%	\$ 29,409	206.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	-	-	-	58,860	-100.0%	1,675	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,028,123)	\$ (528,394)	-473.1%	\$ 267,359	1232.6%	\$ (8,647,557)	\$ (4,279,697)	-102.1%	\$ (2,150,209)	-302.2%
Unrealized Gain/(Loss) on Investments	\$ (221,361)	\$ (9,360)	0.0%	\$ 6,555	-3477.2%	\$ (826,459)	\$ (46,800)	0.0%	\$ (6,316)	12984.3%
Investment in Subsidiaries	(6,798)	124,344	-105.5%	(7,169)	-5.2%	5,351	621,720	-99.1%	17,500	-69.4%
CHANGE IN NET POSITION	\$ (3,256,282)	\$ (413,410)	-687.7%	\$ 266,745	1320.7%	\$ (9,468,665)	\$ (3,704,777)	-155.6%	\$ (2,139,026)	-342.7%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 52,896,060	\$ 49,076,981	7.8%	\$ 54,394,682	-2.8%	\$ 288,014,439	\$ 249,243,802	15.6%	\$ 274,842,615	4.8%
Outpatient Revenue	39,279,992	41,922,934	-6.3%	34,777,635	12.9%	216,312,088	215,649,577	0.3%	185,719,947	16.5%
TOTAL PATIENT REVENUE	\$ 92,176,052	\$ 90,999,915	1.3%	\$ 89,172,317	3.4%	\$ 504,326,527	\$ 464,893,379	8.5%	\$ 460,562,562	9.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 57,973,544	\$ 57,334,455	1.1%	\$ 55,924,943	3.7%	\$ 334,517,551	\$ 292,956,612	14.2%	\$ 288,039,095	16.1%
Policy Adjustments	533,858	903,985	-40.9%	226,465	135.7%	1,668,212	4,597,380	-63.7%	13,125,362	-87.3%
Uninsured Discount	8,904,229	8,834,909	0.8%	6,946,364	28.2%	37,099,656	45,169,033	-17.9%	40,500,736	-8.4%
Indigent Care	1,993,600	1,616,321	23.3%	1,612,467	23.6%	5,866,437	8,265,279	-29.0%	7,008,425	-16.3%
Provision for Bad Debts	5,957,376	4,609,191	29.2%	7,009,150	-15.0%	31,792,269	23,543,201	35.0%	21,260,330	49.5%
TOTAL REVENUE DEDUCTIONS	\$ 75,362,607	\$ 73,298,861	2.8%	\$ 71,719,389	5.1%	\$ 410,944,125	\$ 374,531,505	9.7%	\$ 369,933,947	11.1%
	81.76%	80.53%		80.43%		81.48%	80.56%		80.32%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,547,093	\$ 1,892,772	-18.3%	\$ 1,954,337	-20.8%	\$ 8,850,989	\$ 9,463,860	-6.5%	\$ 9,839,122	-10.0%
DSRIP	1,282,780	1,282,780	0.0%	547,173	134.4%	6,413,900	6,413,900	0.0%	2,735,865	134.4%
TOTAL OTHER PATIENT REVENUE	\$ 2,829,873	\$ 3,175,552	-10.9%	\$ 2,501,510	13.1%	\$ 15,264,889	\$ 15,877,760	-3.9%	\$ 12,574,987	21.4%
NET PATIENT REVENUE	\$ 19,643,318	\$ 20,876,606	-5.9%	\$ 19,954,438	-1.6%	\$ 108,647,291	\$ 106,239,634	2.3%	\$ 103,203,602	5.3%
OTHER REVENUE										
Tax Revenue	\$ 6,504,082	\$ 5,825,825	11.6%	\$ 4,896,683	32.8%	\$ 29,684,730	\$ 27,538,575	7.8%	\$ 26,064,040	13.9%
Other Revenue	633,253	661,668	-4.3%	656,768	-3.6%	3,376,313	3,344,394	1.0%	3,349,288	0.8%
TOTAL OTHER REVENUE	\$ 7,137,335	\$ 6,487,493	10.0%	\$ 5,553,450	28.5%	\$ 33,061,043	\$ 30,882,969	7.1%	\$ 29,413,328	12.4%
NET OPERATING REVENUE	\$ 26,780,653	\$ 27,364,099	-2.1%	\$ 25,507,888	5.0%	\$ 141,708,334	\$ 137,122,603	3.3%	\$ 132,616,930	6.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,791,163	\$ 8,663,396	1.5%	\$ 7,763,022	13.2%	\$ 45,808,323	\$ 43,887,885	4.4%	\$ 43,853,388	4.5%
Benefits	2,234,099	2,470,782	-9.6%	2,433,442	-8.2%	12,079,431	12,735,151	-5.1%	11,489,662	5.1%
Temporary Labor	2,813,002	800,296	251.5%	405,321	594.0%	14,116,557	4,041,329	249.3%	2,843,692	396.4%
Physician Fees	1,254,659	1,144,616	9.6%	1,196,568	4.9%	6,347,499	5,723,080	10.9%	6,319,601	0.4%
Texas Tech Support	856,757	885,637	-3.3%	864,120	-0.9%	4,311,773	4,428,185	-2.6%	4,273,033	0.9%
Purchased Services	4,602,182	4,321,369	6.5%	3,947,613	16.6%	22,507,160	21,597,401	4.2%	20,099,252	12.0%
Supplies	3,949,460	4,652,945	-15.1%	4,098,186	-3.6%	25,669,932	23,916,133	7.3%	24,269,203	5.8%
Utilities	259,686	310,717	-16.4%	308,073	-15.7%	1,610,724	1,606,003	0.3%	1,593,040	1.1%
Repairs and Maintenance	940,571	803,267	17.1%	690,160	36.3%	4,526,011	4,012,635	12.8%	3,521,552	28.5%
Leases and Rentals	237,892	(7,470)	-3284.6%	(25,920)	-1017.8%	773,784	(37,350)	-2171.7%	12,550	6065.6%
Insurance	94,798	103,977	-8.8%	90,159	5.1%	534,599	519,885	2.8%	485,542	10.1%
Interest Expense	70,982	133,193	-46.7%	108,102	-34.3%	468,293	667,728	-29.9%	536,057	-12.6%
ECHDA	181,905	200,924	-9.5%	211,116	-13.8%	801,903	1,004,620	-20.2%	985,455	-18.6%
Other Expense	51,921	93,989	-44.8%	42,349	22.6%	949,989	518,286	83.3%	424,009	124.0%
TOTAL OPERATING EXPENSES	\$ 26,339,077	\$ 24,577,638	7.2%	\$ 22,132,311	19.0%	\$ 140,505,979	\$ 124,620,971	12.7%	\$ 120,706,036	16.4%
Depreciation/Amortization	\$ 1,640,529	\$ 1,448,278	13.3%	\$ 1,586,865	3.4%	\$ 8,286,244	\$ 7,810,334	6.1%	\$ 7,869,783	5.3%
(Gain)/Loss on Disposal of Assets	-	681	-100.0%	(2,000)	-100.0%	-	3,405	100.0%	700	-100.0%
TOTAL OPERATING COSTS	\$ 27,979,606	\$ 26,026,597	7.5%	\$ 23,717,176	18.0%	\$ 148,792,223	\$ 132,434,710	12.4%	\$ 128,576,519	15.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,198,953)	\$ 1,337,502	-189.6%	\$ 1,790,712	167.0%	\$ (7,083,889)	\$ 4,687,893	-251.1%	\$ 4,040,410	-275.3%
Operating Margin	-4.48%	4.89%	-191.6%	7.02%	-163.8%	-5.00%	3.42%	-246.2%	3.05%	-264.1%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 26,764	\$ 17,785	50.5%	\$ 4,087	554.9%	\$ 89,998	\$ 88,925	1.2%	\$ 29,409	206.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	-	0.0%	-	58,860	-100.0%	1,675	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (1,172,189)	\$ 1,367,059	-185.7%	\$ 1,794,799	-165.3%	\$ (880,284)	\$ 4,835,678	-118.2%	\$ 4,071,494	-121.6%
Procure Capital Contribution	(1,855,934)	(1,895,453)	-2.1%	(1,527,440)	21.5%	(7,767,273)	(9,115,375)	-14.8%	(6,221,703)	24.8%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,028,122)	\$ (528,394)	-473.1%	\$ 267,359	1232.6%	\$ (8,647,557)	\$ (4,279,697)	-102.1%	\$ (2,150,209)	-302.2%
Unrealized Gain/(Loss) on Investments	\$ (221,361)	\$ (9,360)	2265.0%	\$ 6,555	-3477.2%	\$ (826,459)	\$ (46,800)	1665.9%	\$ (6,316)	12984.3%
Investment in Subsidiaries	(6,798)	124,344	-105.5%	(7,169)	-5.2%	5,351	621,720	-99.1%	17,500	-69.4%
CHANGE IN NET POSITION	\$ (3,256,282)	\$ (413,410)	-687.7%	\$ 266,745	1320.7%	\$ (9,468,665)	\$ (3,704,777)	-155.6%	\$ (2,139,026)	-342.7%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,045,355	\$ 10,006,586	0.4%	\$ 11,271,920	-10.9%	\$ 53,994,936	\$ 52,783,788	2.3%	\$ 60,577,513	-10.9%
TOTAL PATIENT REVENUE	\$ 10,045,355	\$ 10,006,586	0.4%	\$ 11,271,920	-10.9%	\$ 53,994,936	\$ 52,783,788	2.3%	\$ 60,577,513	-10.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,033,472	\$ 4,514,171	11.5%	\$ 5,620,194	-10.4%	\$ 26,865,261	\$ 24,048,375	11.7%	\$ 27,886,738	-3.7%
Policy Adjustments	716,074	886,839	-19.3%	1,280,372	-44.1%	3,298,092	4,714,225	-30.0%	6,975,730	-52.7%
Uninsured Discount	498,933	584,495	-14.6%	710,268	-29.8%	2,194,024	3,154,353	-30.4%	4,162,026	-47.3%
Indigent	212	12,941	-98.4%	7,011	-97.0%	38,212	64,932	-41.2%	23,373	63.5%
Provision for Bad Debts	677,859	791,593	-14.4%	728,661	-7.0%	4,747,219	4,218,958	12.5%	4,384,153	8.3%
TOTAL REVENUE DEDUCTIONS	\$ 6,926,549	\$ 6,790,039	2.0%	\$ 8,346,506	-17.0%	\$ 37,142,808	\$ 36,200,843	2.6%	\$ 43,432,021	-14.5%
	68.95%	67.86%		74.05%		68.79%	68.58%		71.70%	
NET PATIENT REVENUE	\$ 3,118,806	\$ 3,216,547	-3.0%	\$ 2,925,414	6.6%	\$ 16,852,128	\$ 16,582,945	1.6%	\$ 17,145,492	-1.7%
						31.2%				
OTHER REVENUE										
Other Income	\$ 165,446	\$ 203,462	-18.7%	\$ 172,781	-4.2%	\$ 1,131,192	\$ 1,022,510	10.6%	\$ 1,182,806	-4.4%
TOTAL OTHER REVENUE	\$ 165,446	\$ 203,462	-18.7%	\$ 172,781	-4.2%	\$ 1,131,192	\$ 1,022,510	10.6%	\$ 1,182,806	-4.4%
NET OPERATING REVENUE	\$ 3,284,252	\$ 3,420,009	-4.0%	\$ 3,098,194	6.0%	\$ 17,983,319	\$ 17,605,455	2.1%	\$ 18,328,298	-1.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,973,968	\$ 4,154,515	-4.3%	\$ 3,714,910	7.0%	\$ 20,062,799	\$ 20,852,650	-3.8%	\$ 19,079,538	5.2%
Benefits	464,394	460,658	0.8%	460,844	0.8%	2,236,070	2,227,799	0.4%	2,068,826	8.1%
Temporary Labor	272,797	201,117	35.6%	102,602	165.9%	1,228,479	1,005,585	22.2%	1,067,076	15.1%
Physician Fees	162,515	115,363	40.9%	69,482	133.9%	840,631	576,815	45.7%	497,494	69.0%
Purchased Services	(78,621)	(4,704)	1571.4%	(58,406)	34.6%	(454,262)	8,293	-557.7%	(130,727)	247.5%
Supplies	88,150	100,299	-12.1%	90,073	-2.1%	554,937	573,953	-3.3%	593,590	-6.5%
Utilities	700	505	38.6%	282	148.5%	3,476	2,525	37.7%	3,080	12.8%
Repairs and Maintenance	851.53	105	711.0%	(899)	-194.7%	2,397	2,525	-5.1%	710	237.7%
Leases and Rentals	155,913	159,630	-2.3%	159,791	-2.4%	774,237	797,920	-3.0%	820,633	-5.7%
Insurance	47,249	52,502	-10.0%	49,938	-5.4%	250,489	260,712	-3.9%	248,254	0.9%
Other Expense	47,444	67,326	-29.5%	30,329	56.4%	219,020	371,323	-41.0%	266,955	-18.0%
TOTAL OPERATING EXPENSES	\$ 5,135,361	\$ 5,307,316	-3.2%	\$ 4,618,946	11.2%	\$ 25,718,271	\$ 26,680,100	-3.6%	\$ 24,515,428	4.9%
Depreciation/Amortization	\$ 4,825	\$ 8,146	-40.8%	\$ 6,689	-27.9%	\$ 24,806	\$ 40,730	-39.1%	\$ 34,573	-28.3%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	7,515	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,140,186	\$ 5,315,462	-3.3%	\$ 4,625,635	11.1%	\$ 25,750,592	\$ 26,720,830	-3.6%	\$ 24,550,001	4.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,855,934)	\$ (1,895,453)	2.1%	\$ (1,527,440)	21.5%	\$ (7,767,273)	\$ (9,115,375)	14.8%	\$ (6,221,703)	-24.8%
Operating Margin	-56.51%	-55.42%	2.0%	-49.30%	14.6%	-43.19%	-51.78%	-16.6%	-33.95%	27.2%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,855,934	\$ 1,895,453	-2.1%	\$ 1,527,440	21.5%	\$ 7,767,273	\$ 9,115,375	-14.8%	\$ 6,221,703	24.8%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,412	7,409	13.54%	7,138	17.85%	42,961	39,780	8.00%	38,082	12.81%
Total Hospital Visits	5,220	5,516	-5.37%	5,126	1.83%	29,598	26,720	10.77%	25,992	13.87%
Total Procedures	10,358	10,495	-1.31%	9,771	6.01%	57,649	57,763	-0.20%	56,714	1.65%
Total Surgeries	673	721	-6.66%	633	6.32%	3,819	3,530	8.19%	3,254	17.36%
Total Provider FTE's	88.4	99.4	-11.08%	91.1	-2.99%	91.0	97.8	-6.99%	91.8	-0.91%
Total Staff FTE's	108.6	127.1	-14.57%	98.6	10.12%	108.2	126.1	-14.23%	99.8	8.46%
Total Administrative FTE's	13.0	13.0	-0.08%	12.3	5.90%	13.1	13.0	0.67%	12.4	5.92%
Total FTE's	210.0	239.5	-12.33%	202.0	3.95%	212.2	236.9	-10.43%	203.9	4.09%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 143,376	\$ 326,232	-56.1%	\$ 407,826	-64.8%	\$ 901,461	\$ 1,671,297	-46.1%	\$ 2,629,076	-65.7%
TOTAL PATIENT REVENUE	\$ 143,376	\$ 326,232	-56.1%	\$ 407,826	-64.8%	\$ 901,461	\$ 1,671,297	-46.1%	\$ 2,629,076	-65.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 63,310	\$ 177,432	-64.3%	\$ 189,951	-66.7%	\$ 654,538	\$ 908,990	-28.0%	\$ 1,409,039	-53.5%
Self Pay Adjustments	43,312	50,900	-14.9%	66,883	-35.2%	106,794	260,763	-59.0%	345,177	-69.1%
Bad Debts	3,149	10,426	-69.8%	86,415	-96.4%	(70,232)	53,411	-231.5%	178,126	-139.4%
TOTAL REVENUE DEDUCTIONS	\$ 109,772	\$ 238,758	-54.0%	\$ 343,250	-68.0%	\$ 691,099	\$ 1,223,164	-43.5%	\$ 1,932,342	-64.2%
	76.6%	73.2%		84.2%		76.7%	73.2%		73.5%	
NET PATIENT REVENUE	\$ 33,604	\$ 87,474	-61.6%	\$ 64,576	-48.0%	\$ 210,362	\$ 448,133	-53.1%	\$ 696,734	-69.8%
OTHER REVENUE										
FHC Other Revenue	\$ 4,442	\$ 25,436	0.0%	\$ 36,265	-87.8%	\$ 139,035	\$ 127,180	0.0%	\$ 97,658	42.4%
TOTAL OTHER REVENUE	\$ 4,442	\$ 25,436	-82.5%	\$ 36,265	-87.8%	\$ 139,035	\$ 127,180	9.3%	\$ 97,658	42.4%
NET OPERATING REVENUE	\$ 38,046	\$ 112,910	-66.3%	\$ 100,842	-62.3%	\$ 349,397	\$ 575,313	-39.3%	\$ 794,392	-56.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 66,242	\$ 56,816	16.6%	\$ 65,332	1.4%	\$ 381,091	\$ 291,069	30.9%	\$ 424,546	-10.2%
Benefits	16,834	16,204	3.9%	20,479	-17.8%	100,492	84,461	19.0%	111,232	-9.7%
Physician Services	87,036	68,581	26.9%	87,994	-1.1%	434,308	342,905	26.7%	651,236	-33.3%
Cost of Drugs Sold	3,910	2,959	32.1%	3,843	1.8%	27,221	15,160	79.6%	24,059	13.1%
Supplies	4,315	4,402	-2.0%	4,061	6.2%	20,215	22,418	-9.8%	48,499	-58.3%
Utilities	2,632	3,574	-26.4%	3,573	-26.4%	14,581	15,407	-5.4%	15,408	-5.4%
Repairs and Maintenance	10,676	1,799	493.4%	661	1514.5%	23,439	8,995	160.6%	6,407	265.8%
Leases and Rentals	533	477	11.7%	461	15.4%	2,490	2,385	4.4%	2,459	1.3%
Other Expense	1,000	1,125	-11.1%	3,230	-69.0%	8,335	5,625	48.2%	15,072	-44.7%
TOTAL OPERATING EXPENSES	\$ 193,177	\$ 155,937	23.9%	\$ 189,635	1.9%	\$ 1,012,172	\$ 788,425	28.4%	\$ 1,298,917	-22.1%
Depreciation/Amortization	\$ 2,625	\$ 3,615	-27.4%	\$ 3,862	-32.0%	\$ 13,142	\$ 19,495	-32.6%	\$ 19,662	-33.2%
TOTAL OPERATING COSTS	\$ 195,802	\$ 159,552	22.7%	\$ 193,497	1.2%	\$ 1,025,314	\$ 807,920	26.9%	\$ 1,318,578	-22.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (157,756)	\$ (46,642)	-238.2%	\$ (92,655)	-70.3%	\$ (675,917)	\$ (232,607)	-190.6%	\$ (524,187)	28.9%
Operating Margin	-414.65%	-41.31%	903.8%	-91.88%	351.3%	-193.45%	-40.43%	378.5%	-65.99%	193.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	544	951	-42.8%	1,071	-49.2%	3,405	4,872	-30.1%	7,048	-51.7%
Average Revenue per Office Visit	263.56	343.04	-23.2%	380.79	-30.8%	264.75	343.04	-22.8%	373.02	-29.0%
Hospital FTE's (Salaries and Wages)	15.0	13.6	10.1%	14.7	2.0%	14.8	12.9	14.6%	18.7	-20.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 128,238	\$ 149,920	-14.5%	\$ 64,276	99.5%	\$ 730,176	\$ 828,602	-11.9%	\$ 64,667	1029.1%
TOTAL PATIENT REVENUE	\$ 128,238	\$ 149,920	-14.5%	\$ 64,276	99.5%	\$ 730,176	\$ 828,602	-11.9%	\$ 64,667	1029.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 67,659	\$ 85,129	-20.5%	\$ 48,391	39.8%	\$ 422,391	\$ 470,506	-10.2%	\$ 52,770	700.4%
Self Pay Adjustments	13,312	19,578	-32.0%	14,999	-11.2%	41,159	108,207	-62.0%	12,529	228.5%
Bad Debts	12,889	-	0.0%	(10,852)	-218.8%	22,669	-	0.0%	(20,464)	-210.8%
TOTAL REVENUE DEDUCTIONS	\$ 93,860	\$ 104,707	-10.4%	\$ 52,538	78.7%	\$ 486,219	\$ 578,713	-16.0%	\$ 44,835	984.5%
	73.19%	69.84%		81.74%		66.59%	69.84%		69.33%	
NET PATIENT REVENUE	\$ 34,378	\$ 45,213	-24.0%	\$ 11,738	192.9%	\$ 243,957	\$ 249,889	-2.4%	\$ 19,832	1130.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 34,378	\$ 45,213	-24.0%	\$ 11,738	192.9%	\$ 243,957	\$ 249,889	-2.4%	\$ 19,832	1130.1%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 4,671	\$ 23,042	-79.7%	\$ 14,180	-67.1%	\$ 35,103	\$ 127,350	-72.4%	\$ 14,180	147.6%
Benefits	1,187	6,572	-81.9%	4,445	-73.3%	9,257	36,954	-74.9%	3,715	149.2%
Physician Services	27,346	45,750	-40.2%	32,908	-16.9%	157,767	228,750	-31.0%	32,908	379.4%
Cost of Drugs Sold	2	9,039	-100.0%	5,629	-100.0%	14,725	49,958	-70.5%	5,629	161.6%
Supplies	6,184	4,713	31.2%	1,321	368.2%	12,374	25,981	-52.4%	1,321	836.8%
Utilities	3,108	2,926	6.2%	2,925	6.3%	12,696	13,586	-6.6%	13,586	-6.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 42,498	\$ 92,042	-53.8%	\$ 61,408	-30.8%	\$ 241,922	\$ 482,579	-49.9%	\$ 71,339	239.1%
Depreciation/Amortization	\$ 25,992	\$ 26,907	-3.4%	\$ 29,324	-11.4%	\$ 130,304	\$ 145,107	-10.2%	\$ 146,622	-11.1%
TOTAL OPERATING COSTS	\$ 68,490	\$ 118,949	-42.4%	\$ 90,732	-24.5%	\$ 372,226	\$ 627,686	-40.7%	\$ 217,961	70.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (34,112)	\$ (73,736)	-53.7%	\$ (78,995)	-56.8%	\$ (128,269)	\$ (377,797)	-66.0%	\$ (198,129)	-35.3%
Operating Margin	-99.23%	-163.09%	-39.2%	-673.00%	-85.3%	-52.58%	-151.19%	-65.2%	-999.02%	-94.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	480	482	-0.4%	135	255.6%	2,631	2,664	-1.2%		0.0%
Average Revenue per Office Visit	267.16	311.04	-14.1%	476.12	-43.9%	277.53	311.04	-10.8%	479.02	-42.1%
Hospital FTE's (Salaries and Wages)	1.8	6.9	-73.8%	4.5	-59.6%	2.4	7.1	-65.7%	0.9	181.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
FEBRUARY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 238,286	\$ 185,440	28.5%	\$ -	100.0%	\$ 1,257,240	\$ 969,290	29.7%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 238,286	\$ 185,440	28.5%	\$ -	100.0%	\$ 1,257,240	\$ 969,290	29.7%	\$ -	100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 163,391	\$ 74,394	119.6%	\$ -	100.0%	\$ 733,345	\$ 388,856	88.6%	\$ -	100.0%
Self Pay Adjustments	9,566	21,342	-55.2%	-	100.0%	24,923	111,552	-77.7%	-	100.0%
Bad Debts	39,206	4,371	797.0%	-	100.0%	131,473	22,849	475.4%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 212,163	\$ 100,107	111.9%	\$ -	100.0%	\$ 889,740	\$ 523,257	70.0%	\$ -	100.0%
	89.04%	53.98%		0.00%		70.77%	53.98%		0.00%	
NET PATIENT REVENUE	\$ 26,124	\$ 85,333	-69.4%	\$ -	100.0%	\$ 367,500	\$ 446,033	-17.6%	\$ -	100.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 26,124	\$ 85,333	-69.4%	\$ -	100.0%	\$ 367,500	\$ 446,033	-17.6%	\$ -	100.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 9,705	\$ 25,924	-62.6%	\$ -	100.0%	\$ 60,119	\$ 135,507	-55.6%	\$ -	100.0%
Benefits	2,466	7,393	-66.6%	-	100.0%	15,853	39,321	-59.7%	-	100.0%
Physician Services	30,723	42,492	-27.7%	-	100.0%	225,034	212,460	5.9%	-	100.0%
Cost of Drugs Sold	15,538	-	0.0%	-	0.0%	54,119	-	100.0%	-	100.0%
Supplies	2,814	12,835	-78.1%	-	100.0%	10,309	67,085	-84.6%	-	100.0%
Utilities	-	2,789	-100.0%	-	100.0%	-	13,945	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	2,085	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	2,085	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 61,246	\$ 92,767	-34.0%	\$ -	100.0%	\$ 365,434	\$ 474,988	-23.1%	\$ -	100.0%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ -	100.0%	\$ 374	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 61,321	\$ 92,767	-33.9%	\$ -	100.0%	\$ 365,808	\$ 474,988	-23.0%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (35,197)	\$ (7,434)	373.5%	\$ -	100.0%	\$ 1,692	\$ (28,955)	-105.8%	\$ -	100.0%
Operating Margin	-134.73%	-8.71%	1446.6%	0.00%	100.0%	0.46%	-6.49%	-107.1%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	595	608	-2.1%	-	0.0%	3,309	3,178	4.1%	-	0.0%
Total Visits	595	608	-2.1%	-	0.0%	3,309	3,178	4.1%	-	0.0%
Average Revenue per Office Visit	400.48	305.00	31.3%	-	0.0%	379.95	305.00	24.6%	-	0.0%
Hospital FTE's (Salaries and Wages)	4.6	8.7	-47.4%	-	0.0%	4.2	8.4	-50.3%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FEBRUARY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,228,370	40.4%	\$ 33,594,449	37.6%	\$ 197,069,485	39.1%	\$ 181,567,088	39.4%
Medicaid	10,000,764	10.8%	10,850,501	12.2%	64,729,757	12.8%	52,956,459	11.5%
Commercial	25,057,802	27.2%	26,378,020	29.6%	144,688,639	28.7%	132,933,805	28.9%
Self Pay	13,186,839	14.3%	10,854,311	12.2%	53,912,830	10.7%	54,915,568	11.9%
Other	6,702,277	7.3%	7,495,036	8.4%	43,925,815	8.7%	38,189,641	8.3%
TOTAL	\$ 92,176,052	100.0%	\$ 89,172,317	100.0%	\$ 504,326,527	100.0%	\$ 460,562,562	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,982,527	39.8%	\$ 6,377,202	39.4%	\$ 35,181,138	37.6%	\$ 35,590,736	41.1%
Medicaid	1,835,893	10.5%	1,556,504	9.6%	8,870,454	9.5%	9,602,531	11.1%
Commercial	6,388,566	36.4%	5,952,297	36.7%	36,345,027	38.8%	30,975,177	35.7%
Self Pay	1,163,867	6.6%	1,125,801	6.9%	5,753,372	6.1%	4,836,940	5.6%
Other	1,171,851	6.7%	1,206,271	7.4%	7,493,764	8.0%	5,645,582	6.5%
TOTAL	\$ 17,542,704	100.0%	\$ 16,218,076	100.0%	\$ 93,643,756	100.0%	\$ 86,650,966	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
FEBRUARY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,073	21.0%	\$ 50,274	12.3%	\$ 196,644	21.8%	\$ 421,102	16.0%
Medicaid	36,855	25.7%	173,767	42.7%	213,952	23.7%	1,184,036	45.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	22,124	15.4%	60,873	14.9%	139,648	15.5%	370,308	14.1%
Self Pay	48,251	33.7%	106,816	26.2%	315,334	35.0%	571,025	21.7%
Other	6,073	4.2%	16,096	3.9%	35,884	4.0%	82,605	3.1%
TOTAL	\$ 143,376	100.0%	\$ 407,826	100.0%	\$ 901,461	100.0%	\$ 2,629,076	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	12,647	32.2%	\$ 15,812	27.8%	\$ 83,664	31.3%	\$ 133,295	19.5%
Medicaid	9,155	23.3%	14,158	24.9%	73,820	27.8%	350,188	51.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	7,376	18.8%	9,979	17.6%	53,848	20.3%	94,066	13.7%
Self Pay	8,843	22.5%	14,710	25.9%	46,716	17.6%	103,340	15.1%
Other	1,276	3.2%	2,181	3.8%	7,849	3.0%	3,927	0.6%
TOTAL	\$ 39,296	100.0%	\$ 56,840	100.0%	\$ 265,897	100.0%	\$ 684,816	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
FEBRUARY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,133	25.1%	\$ 16,533	25.7%	\$ 172,633	23.6%	\$ 18,288	28.3%
Medicaid	41,609	32.5%	\$ 17,009	26.5%	203,368	28.1%	20,778	32.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	21,847	17.0%	\$ 15,026	23.4%	158,574	21.7%	20,203	31.2%
Self Pay	28,378	22.1%	\$ 15,100	23.5%	160,203	21.8%	1,327	2.1%
Other	4,271	3.3%	\$ 608	0.9%	35,398	4.8%	4,071	6.3%
TOTAL	\$ 128,238	100.0%	\$ 64,276	100.0%	\$ 730,176	100.0%	\$ 64,667	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,678	36.1%	\$ 141	0.5%	\$ 75,460	32.4%	\$ 4,174	10.2%
Medicaid	13,214	28.5%	654	2.5%	\$ 62,035	26.7%	4,174	10.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,228	19.9%	23,545	89.0%	60,846	26.2%	24,330	59.2%
Self Pay	5,365	11.6%	2,105	8.0%	28,366	12.2%	8,252	20.1%
Other	1,805	3.9%	-	0.0%	5,847	2.5%	180	0.4%
TOTAL	\$ 46,290	100.0%	\$ 26,445	100.0%	\$ 232,552	100.0%	\$ 41,109	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
FEBRUARY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (799)	-0.1%	\$ -	0.0%
Medicaid	134,072	56.3%	\$ -	0.0%	741,549	59.0%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	95,081	39.9%	\$ -	0.0%	472,717	37.6%	-	0.0%
Self Pay	5,751	2.4%	\$ -	0.0%	32,610	2.6%	-	0.0%
Other	3,382	1.4%	\$ -	0.0%	11,164	0.9%	-	0.0%
TOTAL	\$ 238,286	100.0%	\$ -	0.0%	\$ 1,257,240	100.0%	\$ -	0.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	21,335	31.7%	-	0.0%	165,904	39.7%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,760	51.6%	-	0.0%	210,255	50.4%	-	0.0%
Self Pay	10,824	16.1%	-	0.0%	38,453	9.2%	-	0.0%
Other	380	0.6%	-	0.0%	3,060	0.7%	-	0.0%
TOTAL	\$ 67,299	100.0%	\$ -	0.0%	\$ 417,673	100.0%	\$ -	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
FEBRUARY 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 21,978,042	\$ -	\$ 21,978,042
Mission Fitness	272,933	-	272,933
Petty Cash	8,700	-	8,700
Dispro	-	38,418	38,418
General Liability	-	20,625	20,625
Professional Liability	-	19,358	19,358
Funded Worker's Compensation	-	95,905	95,905
Funded Depreciation	-	7,838,024	7,838,024
Designated Funds	-	41,087	41,087
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 22,259,675	\$ 8,053,417	\$ 30,313,092

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	27,000,000	27,000,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	133,165	23,200,000	23,333,165
Allowance for Change in Market Values	-	(836,377)	(836,377)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 133,165	\$ 63,013,624	\$ 63,146,788
Total Unrestricted Cash and Investments			\$ 93,459,880

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,284,907	6,284,907
Advanced Medicare Payment	26,264,735	-	26,264,735
Restricted TPC, LLC-Equity Stake	1,784,008	-	1,784,008
Restricted MCH West Texas Services-Equity Stake	2,327,823	-	2,327,823
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 30,381,461	\$ 6,284,907	\$ 36,666,369

Total Cash & Investments **\$ 130,126,249**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
FEBRUARY 2022**

	Hospital	Procare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (9,468,665)	-	\$ (9,468,665)
Noncash Expenses:			
Depreciation and Amortization	7,289,801	7,071	7,296,871
Unrealized Gain/Loss on Investments	(826,459)	-	(826,459)
Accretion (Bonds) & COVID Funding	(255,042)	-	(255,042)
Changes in Assets and Liabilities			
Patient Receivables, Net	1,254,081.95	(485,236)	768,846
Taxes Receivable/Deferred	7,874,911	422	7,875,333
Inventories, Prepaids and Other	(10,160,216)	864	(10,159,351)
Accounts Payable	10,703,251	(1,240,393)	9,462,859
Accrued Expenses	3,033,710.69	1,717,622	4,751,332
Due to Third Party Payors	(5,555,934)	-	(5,555,934)
Accrued Post Retirement Benefit Costs	2,665,070	-	2,665,070
Net Cash Provided by Operating Activities	<u>\$ 6,554,509</u>	<u>350</u>	<u>\$ 6,554,859</u>
Cash Flows from Investing Activities:			
Investments	\$ 1,609,371	-	\$ 1,609,371
Acquisition of Property and Equipment	<u>(2,472,971)</u>	<u>-</u>	<u>(2,472,971)</u>
Net Cash used by Investing Activities	<u>\$ (863,601)</u>	<u>-</u>	<u>\$ (863,601)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ (107,600)	-	\$ (107,600)
Intercompany Activities	-	-	-
Net Repayment of Long-term Debt/Bond Issuance	<u>(296,781)</u>	<u>-</u>	<u>(296,781)</u>
Net Cash used by Financing Activities	<u>(404,380)</u>	<u>-</u>	<u>(404,380)</u>
Net Increase (Decrease) in Cash	5,286,528	350	5,286,878
Beginning Cash & Cash Equivalents @ 9/30/2021	<u>61,692,933</u>	<u>4,500</u>	<u>61,697,433</u>
Ending Cash & Cash Equivalents @ 2/28/2022	<u><u>\$ 66,979,461</u></u>	<u><u>\$ 4,850</u></u>	<u><u>\$ 66,984,311</u></u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 30,313,092	4,850	\$ 30,317,942
Restricted Assets	<u>36,666,369</u>	<u>-</u>	<u>36,666,369</u>
Ending Cash & Cash Equivalents @ 2/28/2022	<u><u>\$ 66,979,461</u></u>	<u><u>4,850</u></u>	<u><u>\$ 66,984,311</u></u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2022

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 215,347	\$ 1,918,187	\$ (1,702,840)	\$ 251,630	\$ (36,283)
NOVEMBER	1,231,030	1,918,187	(687,157)	1,075,295	155,735
DECEMBER	6,614,568	1,918,187	4,696,381	6,840,747	(226,179)
JANUARY	5,169,442	1,918,187	3,251,255	7,131,638	(1,962,196)
FEBRUARY	6,692,218	1,918,187	4,774,031	4,756,484	1,935,735
TOTAL	<u>\$ 19,922,605</u>	<u>\$ 9,590,935</u>	<u>\$ 10,331,670</u>	<u>\$ 20,055,793</u>	<u>\$ (133,189)</u>
<u>SALES</u>					
OCTOBER	\$ 3,421,981	\$ 3,511,415	\$ (89,434)	\$ 2,929,377	\$ 492,604
NOVEMBER	3,326,676	3,556,241	(229,565)	3,099,131	227,545
DECEMBER	4,147,133	3,557,673	589,460	2,855,097	1,292,036
JANUARY	3,621,391	3,414,673	206,718	2,796,371	825,019
FEBRUARY	4,399,256	3,907,638	491,618	4,354,021	45,235
SUB TOTAL	<u>18,916,435</u>	<u>17,947,640</u>	<u>968,795</u>	<u>16,033,997</u>	<u>2,882,439</u>
ACCRUAL	1,177,360	-	1,177,360	-	1,177,360
TOTAL	<u>\$ 20,093,795</u>	<u>\$ 17,947,640</u>	<u>\$ 2,146,155</u>	<u>\$ 16,033,997</u>	<u>\$ 4,059,799</u>
TAX REVENUE	<u><u>\$ 40,016,400</u></u>	<u><u>\$ 27,538,575</u></u>	<u><u>\$ 12,477,825</u></u>	<u><u>\$ 36,089,790</u></u>	<u><u>\$ 3,926,610</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2022**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,848,293)	\$ 5,600,889		\$ 3,752,596
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,848,293)	\$ 5,600,889		\$ 3,752,596
UC				
1st Qtr	\$ (4,129,344)	\$ 12,908,233		8,778,889
2nd Qtr	(6,170,974)	-		(6,170,974)
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (10,300,318)	\$ 12,908,233		\$ 2,607,915
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(64,999)	129,998		64,999
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (64,999)	\$ 129,998		\$ 64,999
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(222,893)	675,433		452,540
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (222,893)	\$ 675,433		\$ 452,540
CHIRP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (12,436,503)	\$ 19,314,553		\$ 6,878,050
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (12,436,503)	\$ 19,314,553	\$ -	\$ 6,878,050

INCOME STATEMENT ACTIVITY:

FY 2022 Accrued / (Deferred) Adjustments:

	<u>BLENDED</u>
DSH Accrual	\$ 5,325,325
Uncompensated Care Accrual	5,397,045
URIP	-
GME	359,668
CHIRP	(2,231,049)
Regional UPL Benefit	-
Medicaid Supplemental Payments	8,850,989
DSRIP Accrual	6,413,900
Total Adjustments	\$ 15,264,889

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF FEBRUARY 28, 2022**

<u>ITEM</u>	CIP BALANCE AS OF 1/31/2022	FEBRUARY "+" ADDITIONS	FEBRUARY "- " ADDITIONS	FEBRUARY TRANSFERS	CIP BALANCE AS OF 2/28/2022	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IFIRST FLOOR COMMON AREAS	261	19,064	-	-	19,324	-	19,324	720,000	700,676
IRELOCATE SPD	8,935	21,970	-	-	30,905	-	30,905	4,000,000	3,969,095
SUB-TOTAL	\$ 9,196	\$ 41,033	\$ -	\$ -	\$ 50,229	\$ -	\$ 50,229	\$ 4,720,000	\$ 4,669,771
<u>MINOR BUILDING IMPROVEMENT</u>									
IRETAIL PHARMACY PROJECT		2,461	-	-	2,461	-	2,461	250,000	247,539
ISTERILE PROCESS REMODEL		196			196		196	49,000	48,804
ISUITE 330 ID					-		-	35,000	35,000
SUB-TOTAL	\$ -	\$ 2,657	\$ -	\$ -	\$ 2,657	\$ -	\$ 2,657	\$ 334,000	\$ 331,343
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 509,760	\$ 525,056	\$ (237,847)	\$ -	\$ 796,968	\$ -	\$ 796,968	\$ 10,000,000	\$ 9,203,032
SUB-TOTAL	\$ 509,760	\$ 525,056	\$ (237,847)	\$ -	\$ 796,968	\$ -	\$ 796,968	\$ 10,000,000	\$ 9,203,032
TOTAL CONSTRUCTION IN PROGRESS	\$ 518,956	\$ 568,746	\$ (237,847)	\$ -	\$ 849,854	\$ -	\$ 849,854	\$ 15,054,000	\$ 14,204,146

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
FEBRUARY 2022

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2022 CAPITAL EQUIPMENT
CONTINGENCY FUND
FEBRUARY 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-21	ThinPrep 2000 Processor	7040	-	-	46,000	(46,000)
Oct-21	Convection Steamer	8020	-	-	8,570	(8,570)
Oct-21	Roll Around Monitor	8420	-	-	5,094	(5,094)
Oct-21	Replacement Wall Monitor	7300	-	-	4,916	(4,916)
Oct-21	Reach In Freezer	8020	-	-	3,815	(3,815)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	9,720	(9,720)
Oct-21	Olympic Brain Monitor	6550	-	-	23,186	(23,186)
Nov-21	Four Stack Gym 5 Stations	7430	-	-	12,622	(12,622)
Nov-21	Dishwasher Flight Type	8020	-	-	94,698	(94,698)
Nov-21	Jaco Carts	9100	-	-	24,955	(24,955)
Nov-21	Bar Code Scanners	6790	-	-	16,137	(16,137)
Nov-21	Kangaroo ePump	6760	-	-	6,875	(6,875)
Dec-21	CHW Flooring	7480	60,000	-	62,519	(2,519)
Dec-21	Stretchers	6850	-	-	309,396	(309,396)
Dec-21	Iris Camera Kit	6550	-	-	44,025	(44,025)
Dec-21	Refrigerator	7050	-	-	4,725	(4,725)
Dec-21	Clinical System	7060	-	-	228,649	(228,649)
Dec-21	Latitude 5320	7070	-	-	4,377	(4,377)
Dec-21	Pharmacy Refrigerator	7050	-	-	15,140	(15,140)
Dec-21	Clickline Surgical Instruments	6620	-	-	16,940	(16,940)
Jan-22	Badge Access Upgrade	8410	45,000	-	23,505	21,495
Jan-22	Pyxis Anesthesia System	7330	-	-	38,440	(38,440)
Jan-22	Prime Transport Chair	6090	-	-	2,784	(2,784)
Jan-22	Convection Oven	8020	-	-	20,413	(20,413)
Jan-22	Kinevo 90	6620	-	-	567,820	(567,820)
Jan-22	CareAware MDI	7060	-	-	6,000	(6,000)
Jan-22	Digital Front Door Solution	9100	-	-	110,325	(110,325)
Jan-22	Film Array Torch Module Box	7060	-	-	49,500	(49,500)
Jan-22	Neo Blue Units	6170	-	-	22,799	(22,799)
Jan-22	Fiber Optic Cables	9100	-	-	13,715	(13,715)
Jan-22	Tims 2000	7260	21,495	-	21,495	-
Feb-22	XN-9100 Hematology Analyzer	7050	-	-	431,537	(431,537)
Feb-22	UPS Battery Replacement	9100	-	-	15,895	(15,895)
Feb-22	Axon Body 3	8380	-	-	368,245	(368,245)
Feb-22	Outreach Devices/Software	9100	7,727	-	7,727	-
Feb-22	Blood Pressure Monitor	7430	-	-	4,767	(4,767)
Feb-22	Convection Oven	8020	47,106	-	47,106	-
			\$ 781,328	\$ -	\$ 2,762,193	\$ (1,980,865)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
FEBRUARY 2022**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
AR DISPRO/UPL	\$ 1,572,729	\$ -	\$ -	\$ 1,572,729
AR UNCOMPENSATED CARE	11,568,059	8,778,889	-	2,789,170
AR DSRIP	6,348,902	0	-	6,348,901
AR NURSING HOME UPL	446,210	2,677,259	-	(2,231,049)
AR UHRIP	-	-	-	-
AR GME	(92,872)	-	-	(92,872)
AR PHYSICIAN GUARANTEES	458,669	518,647	-	(59,978)
AR ACCRUED INTEREST	74,569	5,863	-	68,706
AR OTHER:	1,257,866	(1,663,343)	36,244	2,884,965
Procure On-Call Fees	6,846	-	6,846	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,251,020	(1,663,343)	29,398	2,884,965
AR DUE FROM THIRD PARTY PAYOR	5,497,636	5,353,086	-	144,549
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 24,862,962	\$ 15,670,402	\$ 36,244	\$ 9,156,316

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
FEBRUARY 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
6 West	1.4	0.3	394.4%	0.2	777.6%	1.3	0.3	393.0%	0.1	855.9%
5 West	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	-0.5%
8 Central	4.3	0.9	387.0%	0.4	1028.7%	3.7	0.8	343.0%	1.8	100.2%
4 Central	8.7	0.8	954.7%	1.6	427.6%	7.2	0.8	830.7%	1.5	368.8%
5 Central	5.2	2.7	94.6%	2.2	131.0%	4.5	2.5	79.6%	2.3	96.9%
6 Central	8.3	1.6	411.0%	0.1	5457.8%	6.2	1.5	307.9%	0.7	841.4%
4 EAST	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
2 Central	-	-	0.0%	2.2	-100.0%	1.8	-	0.0%	0.9	106.2%
9 Central	3.0	4.4	-31.6%	1.0	211.2%	3.8	4.1	-8.1%	1.3	182.2%
3 West Observation	6.7	2.3	185.9%	-	0.0%	6.7	2.2	204.4%	-	0.0%
Intensive Care Unit (ICU) 2	13.7	5.6	143.6%	2.5	446.8%	14.6	5.3	177.9%	2.2	568.9%
Intensive Care Unit (CCU) 4	5.1	7.3	-29.4%	3.5	46.9%	18.8	6.8	176.3%	8.6	119.0%
7 Central	4.4	2.0	121.2%	0.4	1044.2%	4.0	1.9	110.8%	1.0	304.9%
Operating Room	10.6	2.8	284.9%	0.4	2263.8%	5.0	2.6	91.6%	2.1	133.4%
Labor & Delivery	4.3	0.4	949.3%	1.9	133.0%	0.8	0.4	117.1%	1.8	-52.1%
Sterile Processing	1.1	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Emergency Department	5.5	-	0.0%	-	0.0%	4.5	-	0.0%	-	0.0%
Laboratory - Chemistry	-	3.7	-100.0%	-	0.0%	-	3.5	-100.0%	-	0.0%
Imaging - MRI	1.1	0.5	121.8%	-	0.0%	0.8	0.5	61.1%	-	0.0%
Cath Lab	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.3	-100.0%
Imaging - Diagnostics	1.8	2.0	-10.5%	0.9	98.4%	1.4	1.9	-24.4%	0.6	143.6%
Imaging - CVI	-	0.5	-100.0%	-	0.0%	0.1	0.5	-81.1%	-	0.0%
Imaging - Ultrasound	-	0.5	-100.0%	-	0.0%	0.5	0.5	9.1%	-	0.0%
Cardiopulmonary	17.8	12.3	44.3%	2.1	748.3%	12.0	11.5	3.8%	3.3	256.9%
PM&R - Physical	0.9	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
Disaster & Emergency Operations	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
Human Resources	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Care Management	0.2	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
NURSING ORIENTATION	2.4	-	0.0%	0.1	1760.1%	1.3	-	0.0%	0.2	437.3%
SUBTOTAL	106.8	50.7	110.7%	20.4	422.7%	100.3	47.5	111.2%	29.1	245.0%
TRANSITION LABOR										
Laboratory - Chemistry	2.4	-	0.0%	3.7	-35.3%	3.3	-	0.0%	3.7	-10.7%
SUBTOTAL	2.4	-	0.0%	3.7	-35.3%	3.3	-	0.0%	3.7	-10.7%
GRAND TOTAL	109.2	50.7	115.4%	24.1	352.3%	103.6	47.5	118.2%	32.8	216.1%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
FEBRUARY 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU4 TEMPORARY LABOR	\$ 307,346	\$ 130,145	\$ 177,201	136.2%	\$ 77,853	294.8%	\$ 2,874,616	\$ 656,342	\$ 2,218,274	338.0%	\$ 948,559	203.1%
ICU2 TEMPORARY LABOR	429,913	100,578	329,335	327.4%	56,478	661.2%	2,483,511	506,791	1,976,720	390.0%	248,858	898.0%
IMCU4 TEMPORARY LABOR	299,734	14,413	285,321	1979.6%	23,527	1174.0%	1,076,604	72,639	1,003,965	1382.1%	124,660	763.6%
ED TEMPORARY LABOR	218,049.27	-	218,049	100.0%	-	100.0%	757,857.84	-	757,857	100.0%	-	100.0%
TEMPORARY LABOR	109,994.44	32,168	77,826	241.9%	-	100.0%	823,474.13	164,788	658,686	399.7%	-	100.0%
6C TEMPORARY LABOR	111,311.36	22,419	88,892	396.5%	2,171	5027.0%	743,267.37	112,975	630,292	557.9%	44,338	1576.4%
8C TEMPORARY LABOR	36,939	12,261	24,678	201.3%	9,373	294.1%	455,541	61,683	393,858	638.5%	158,437	187.5%
TEMPORARY LABOR	77,909.40	-	77,909	100.0%	46,852	66.3%	375,668.91	-	375,669	100.0%	95,830	292.0%
RT TEMPORARY LABOR	431,876.87	231,782	200,095	86.3%	31,750	1260.3%	1,520,915.00	1,168,430	352,485	30.2%	249,084	510.6%
OR TEMPORARY LABOR	203,842	31,899	171,943	539.0%	6,233	3170.4%	505,891	161,980	343,911	212.3%	177,064	185.7%
7C TEMPORARY LABOR	121,216	33,362	87,854	263.3%	7,567	1501.9%	509,029	168,023	341,006	203.0%	84,946	499.2%
Temp Labor - Productive Salaries	77,200.42	-	77,200	100.0%	2,770	2686.7%	226,296.27	-	226,296	100.0%	25,134	800.3%
IMCU9 TEMPORARY LABOR	95,389	68,301	27,088	39.7%	15,882	500.6%	488,538	344,316	144,222	41.9%	108,682	349.5%
ORTHO/NEURO TEMPORARY LABOR	27,465.15	3,766	23,699	629.3%	3,761	630.3%	146,317.88	18,984	127,334	670.7%	12,177	1101.6%
L & D TEMPORARY LABOR	107,472	5,678	101,794	1792.8%	29,036	270.1%	111,437	28,624	82,813	289.3%	142,247	-21.7%
COMM HEALTH TEMPORARY LABOR	3,338.74	-	3,339	100.0%	-	100.0%	65,548.13	-	65,548	100.0%	-	100.0%
MRI TEMPORARY LABOR	22,970.83	7,918	15,053	190.1%	-	100.0%	83,616.11	40,296	43,320	107.5%	-	100.0%
US TEMPORARY LABOR	-	8,933	(8,933)	-100.0%	-	100.0%	57,127.60	45,523	11,605	25.5%	-	100.0%
DIAG TEMPORARY LABOR	25,946.25	27,563	(1,617)	-5.9%	11,187	131.9%	107,553.58	140,144	(32,590)	-23.3%	38,195	181.6%
ALL OTHER	25,900	32,334	(6,434)	-19.9%	19,102	35.6%	74,760	164,613	(89,853)	-54.6%	52,883	41.4%
TOTAL TEMPORARY LABOR	\$ 2,794,156	\$ 800,296	\$ 1,993,860	249.1%	\$ 375,153	644.8%	\$ 13,969,996	\$ 4,041,329	\$ 9,928,667	245.7%	\$ 2,675,682	422.1%
CHEM TRANSITION LABOR	\$ 18,845.45	\$ -	\$ 18,845	100.0%	\$ 30,168	-37.5%	\$ 146,561	\$ -	\$ 146,561	100.0%	\$ 168,010	-12.8%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 18,845.45	\$ -	\$ 18,845	0%	\$ 30,168	-37.5%	\$ 146,561	\$ -	\$ 146,561	0.0%	\$ 168,010	-12.8%
GRAND TOTAL TEMPORARY LABOR	\$ 2,813,002	\$ 800,296	\$ 2,012,706	251.5%	\$ 405,321	594.0%	\$ 14,116,557	\$ 4,041,329	\$ 10,075,228	249.3%	\$ 2,843,692	396.4%
NSG OTHER PURCH SVCS	\$ 257,911	\$ 5,304	\$ 252,607	4762.6%	\$ 4,216	6017.1%	\$ 1,071,000	\$ 26,520	\$ 1,044,480	3938.5%	\$ 28,455	3663.8%
CONSULTANT FEES	74,182	8,053	66,129	821.2%	18,160	308.5%	252,401.19	40,265	212,136	526.9%	55,800	352.3%
ADM CONTRACT STRYKER	92,222	11,407	80,815	708.5%	20,413	351.8%	228,504.28	57,035	171,469	300.6%	120,337	89.9%
PI FEES (TRANSITION NURSE PROGRAM)	23,885	48,121	(24,236)	-50.4%	26,375	-9.4%	392,840.67	240,605	152,236	63.3%	90,350	334.8%
UC-WEST CLINIC - PURCH SVCS-OTHER	45,007	25,063	19,944	79.6%	22,968	96.0%	307,154	125,315	181,839	145.1%	119,153	157.8%
FIN ACCT COST REPORT/CONSULTANT FEES	121,206	3,674	117,532	3199.0%	21,924	452.8%	146,875.75	18,370	128,506	699.5%	26,368	457.0%
ADM PHYS RECRUITMENT	60,767	15,883	44,884	282.6%	11,898	410.7%	199,886.19	79,415	120,471	151.7%	81,449	145.4%
ARP LAL PROVIDER SALARIES	36,831	-	36,831	100.0%	-	100.0%	100,035.00	-	100,035	100.0%	-	100.0%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	101,485	45,006	56,479	125.5%	39,062	159.8%	394,625	225,030	169,595	75.4%	244,430	61.4%
REF LAB ARUP PURCH SVCS	65,026	56,682	8,344	14.7%	59,542	9.2%	349,850	283,410	66,440	23.4%	301,008	16.2%
FHC PHC OTHER PURCH SVCS	11,359	-	11,359	100.0%	7,364	54.2%	63,692.90	-	63,693	100.0%	21,548	195.6%
HK SVC CONTRACT PURCH SVC	81,197	81,855	(658)	-0.8%	89,658	-9.4%	471,093	409,275	61,818	15.1%	364,297	29.3%
DIET OTHER PURCH SVCS	25,972	16,021	9,951	62.1%	13,056	98.9%	141,607.01	80,105	61,502	76.8%	84,819	67.0%
HISTOLOGY SERVICES	64,967	25,732	39,235	152.5%	28,452	128.3%	189,822	128,660	61,162	47.5%	126,600	49.9%
OTHER PURCH SVCS	(60,748)	53,134	(113,882)	-214.3%	5,264	-1254.1%	314,274.01	265,670	48,604	18.3%	428,269	-26.6%
ECHD POLICE DEPT OTHER PURCH SVCS	53,315	3,333	49,982	1499.6%	194	27382.0%	61,600.25	16,665	44,935	269.6%	5,857	951.8%
ADMIN OTHER FEES	10,676	12,019	(1,343)	-11.2%	11,566	-7.7%	104,544.68	60,095	44,450	74.0%	93,924	11.3%
FA EXTERNAL AUDIT FEES	50,000	16,246	33,754	207.8%	90,955	-45.0%	121,220.00	81,230	39,990	49.2%	175,243	-30.8%
SERV EXC SURVEY SERVICES	19,706	12,618	7,088	56.2%	18,732	5.2%	98,644.26	63,090	35,554	56.4%	83,076	18.7%
CREDIT CARD FEES	52,592	33,898	18,694	55.1%	32,257	63.0%	203,788	169,490	34,298	20.2%	147,177	38.5%
ENGINEERING OTHER PURCH SVCS	22,162	9,353	12,809	137.0%	4,404	403.2%	80,967.60	46,765	34,203	73.1%	51,538	57.1%
LAB ADMIN OTHER PURCH SVCS	1,456	5,186	(3,730)	-71.9%	5,743	-74.7%	53,181.48	25,930	27,251	105.1%	15,581	91.0%
COMM HEALTH OTHER PURCH SVCS	64,727	13,273	51,454	387.7%	28,571	126.5%	91,737.62	66,365	25,373	38.2%	78,936	16.2%
CVS CONTRACT PURCH SVC	12,825	7,027	5,798	82.5%	4,492	185.5%	52,272.57	35,135	17,138	48.8%	29,063	79.9%
OBLD OTHER PURCH SVCS	20,130	15,825	4,305	27.2%	17,221	16.9%	95,474	79,125	16,349	20.7%	86,154	10.8%
HIM CODING SERVICES	16,438	9,759	6,679	68.4%	25,377	-35.2%	63,240.67	48,795	14,446	29.6%	141,968	-55.5%
COMM REL ADVERTISEMENT PURCH SVCS	19,028	28,066	(9,038)	-32.2%	71,643	-73.4%	94,564	140,330	(45,766)	-32.6%	218,274	-56.7%
ADMIN LEGAL FEES	23,256	45,954	(22,698)	-49.4%	10,329	125.2%	151,902	229,770	(77,868)	-33.9%	167,191	-9.1%
MISSION FITNESS CONTRACT PURCH SVC	53,589	68,458	(14,869)	-21.7%	59,531	-10.0%	236,898.21	337,095	(101,197)	-30.0%	308,101	-23.4%
PT ACCTS COLLECTION FEES	41,336	70,569	(29,233)	-41.4%	50,235	-17.4%	243,605	352,845	(109,240)	-31.0%	358,599	-32.1%
PRIMARY CARE WEST OTHER PURCH SVCS	27,346	45,750	(18,404)	-40.2%	32,908	-16.9%	157,766.81	228,750	(70,983)	-31.0%	32,908	379.4%
DIALYSIS SERVICES	164,448	145,960	18,488	12.7%	136,695	20.3%	599,121.95	729,800	(130,678)	-17.9%	697,819	-14.1%
FHC OTHER PURCH SVCS	37,971	67,686	(29,715)	-43.9%	79,632	-52.3%	251,312	338,430	(87,118)	-25.7%	622,608	-59.6%
IT INFORMATION SOLUTIONS SVCS	15,512	44,692	(29,180)	-65.3%	13,531	14.6%	82,831	223,460	(140,629)	-62.9%	122,887	-32.6%
OR FEES (PERFUSION SERVICES)	34,251	68,819	(34,568)	-50.2%	56,572	-39.5%	168,562	344,095	(175,533)	-51.0%	203,816	-17.3%
ADM CONSULTANT FEES	28,384	87,028	(58,645)	-67.4%	153,433	-81.5%	194,668	435,140	(240,472)	-55.3%	657,420	-70.4%
ALL OTHERS	2,831,766	3,113,915	(282,149)	-9.1%	2,675,238	5.9%	14,676,598	15,565,326	(888,728)	-5.7%	13,695,964	7.2%
TOTAL PURCHASED SERVICES	\$ 4,602,182	\$ 4,321,369	\$ 280,813	6.5%	\$ 3,947,813	16.8%	\$ 22,507,160	\$ 21,597,401	\$ 909,759	4.2%	\$ 20,089,252	12.0%



Financial Presentation

For the Month Ended

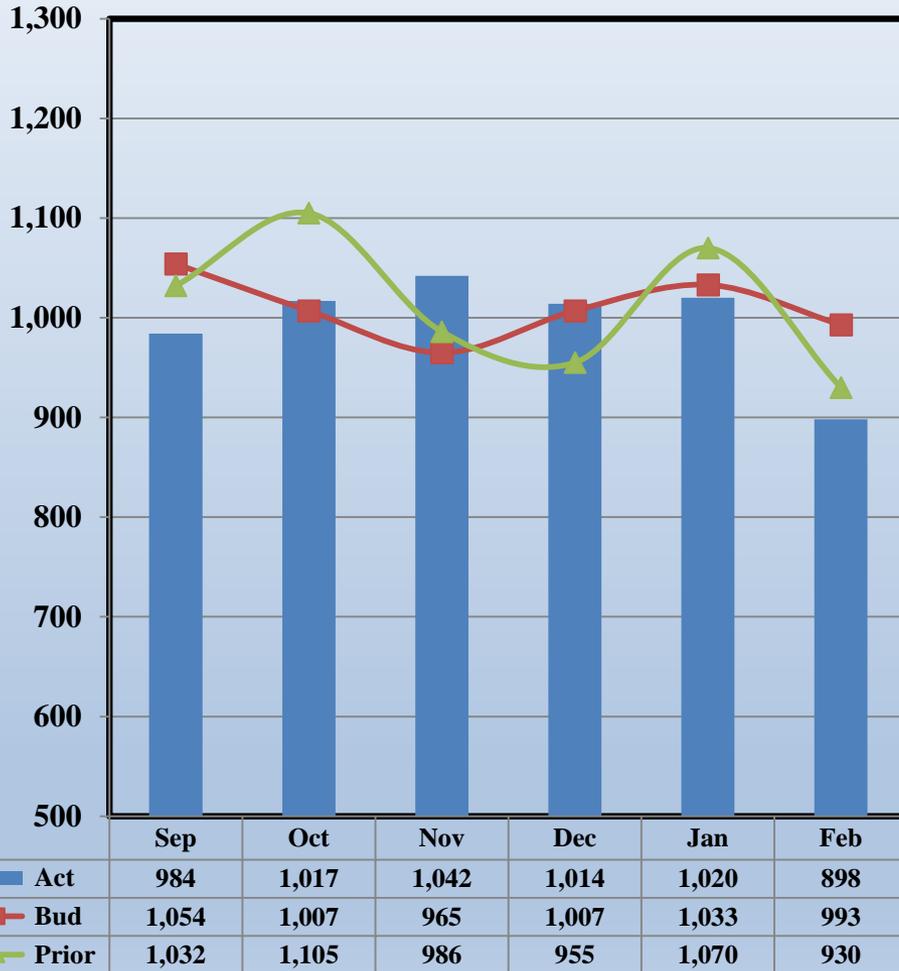
February 28, 2022

Volume



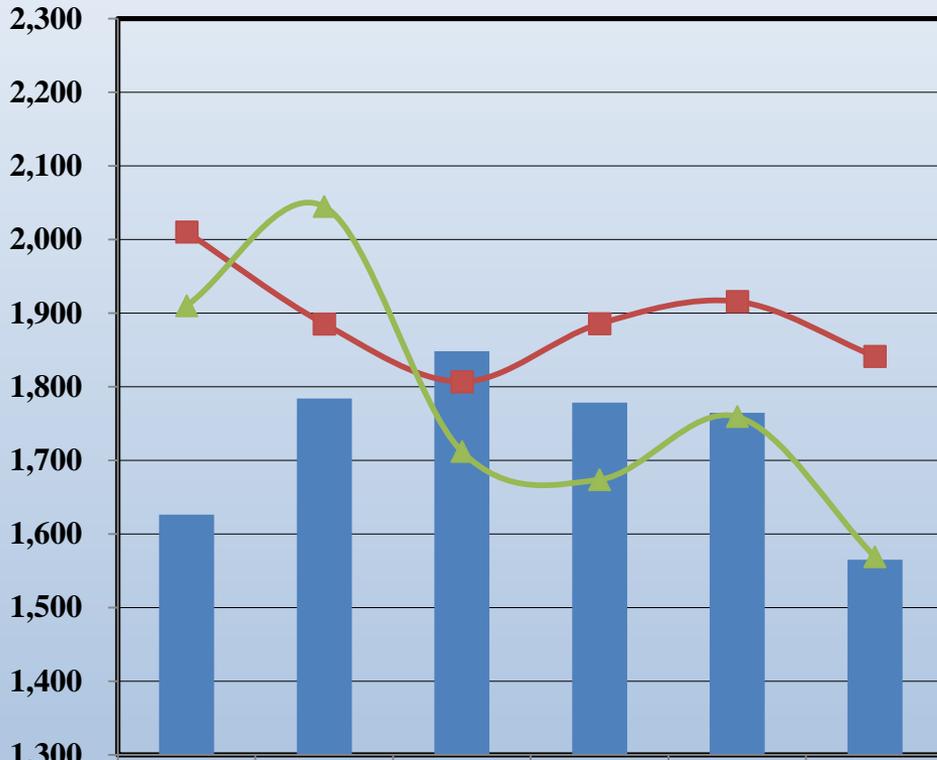
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	898	993	930
Var %		-9.6%	-3.4%
Year-To-Date	4,991	5,005	5,046
Var %		-0.3%	-1.1%
Annualized	12,264	12,736	11,929
Var %		-3.7%	2.8%

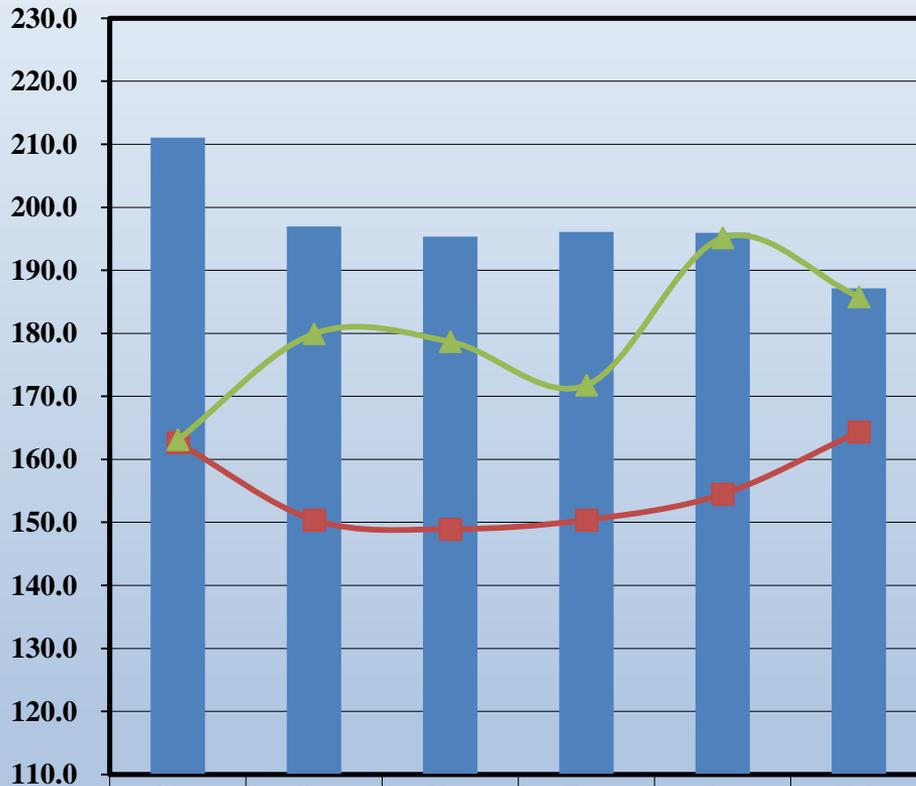
Adjusted Admissions



	Sep	Oct	Nov	Dec	Jan	Feb
Act	1,626	1,784	1,848	1,778	1,765	1,565
Bud	2,010	1,886	1,807	1,886	1,916	1,841
Prior	1,910	2,045	1,712	1,674	1,759	1,569

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,565	1,841	1,569
Var %		-15.0%	-0.3%
Year-To-Date	8,739	9,335	8,739
Var %		-6.4%	0.0%
Annualized	22,350	24,090	21,482
Var %		-7.2%	4.0%

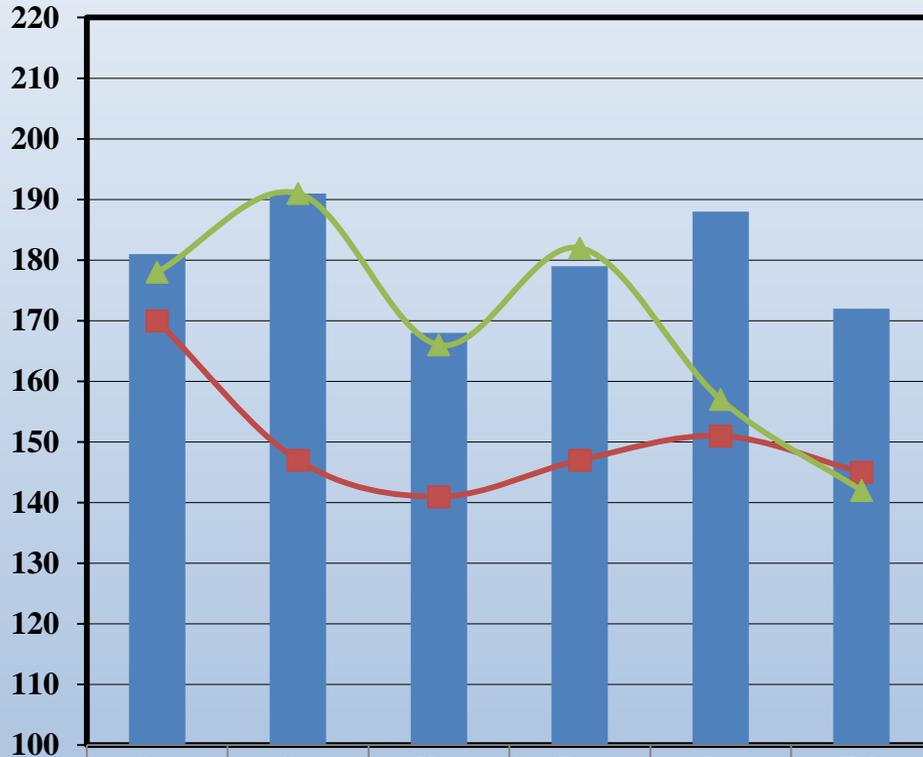
Average Daily Census



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	187.1	164.4	179.4
Var %		13.8%	4.3%
Year-To-Date	194.4	153.5	181.0
Var %		26.6%	7.4%
Annualized	186.7	161.6	164.9
Var %		15.5%	13.2%

Act	211.0	196.9	195.3	196.1	195.9	187.1
Bud	162.7	150.4	148.9	150.4	154.5	164.4
Prior	163.1	179.9	178.7	171.8	195.2	185.8

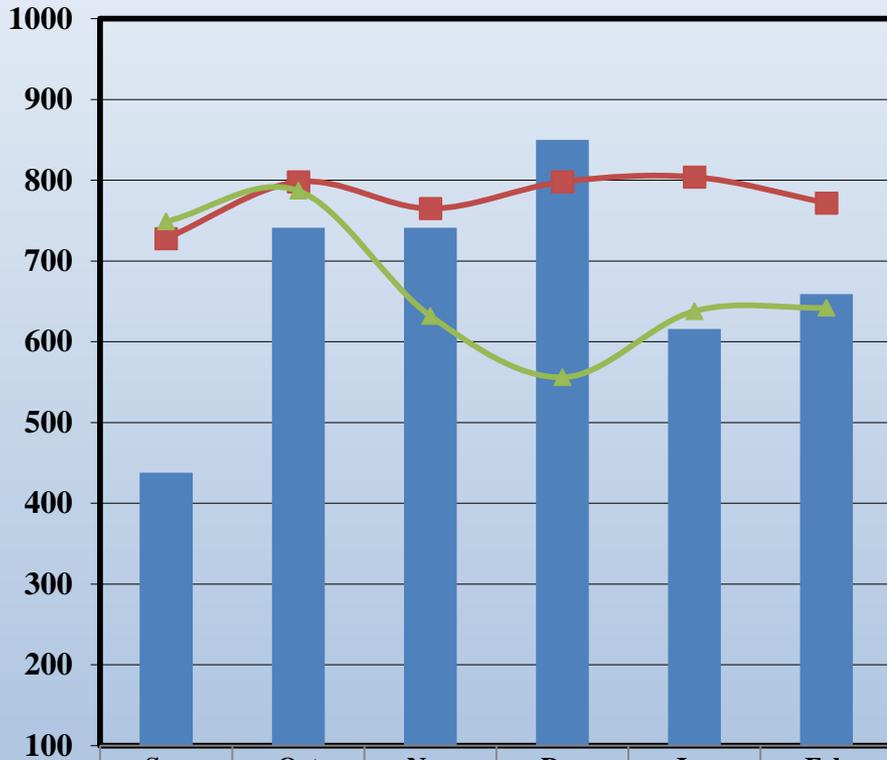
Deliveries



	Sep	Oct	Nov	Dec	Jan	Feb
Act	181	191	168	179	188	172
Bud	170	147	141	147	151	145
Prior	178	191	166	182	157	142

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	172	145	142
Var %		18.6%	21.1%
Year-To-Date	898	731	838
Var %		22.8%	7.2%
Annualized	2,037	1,982	2,090
Var %		2.8%	-2.5%

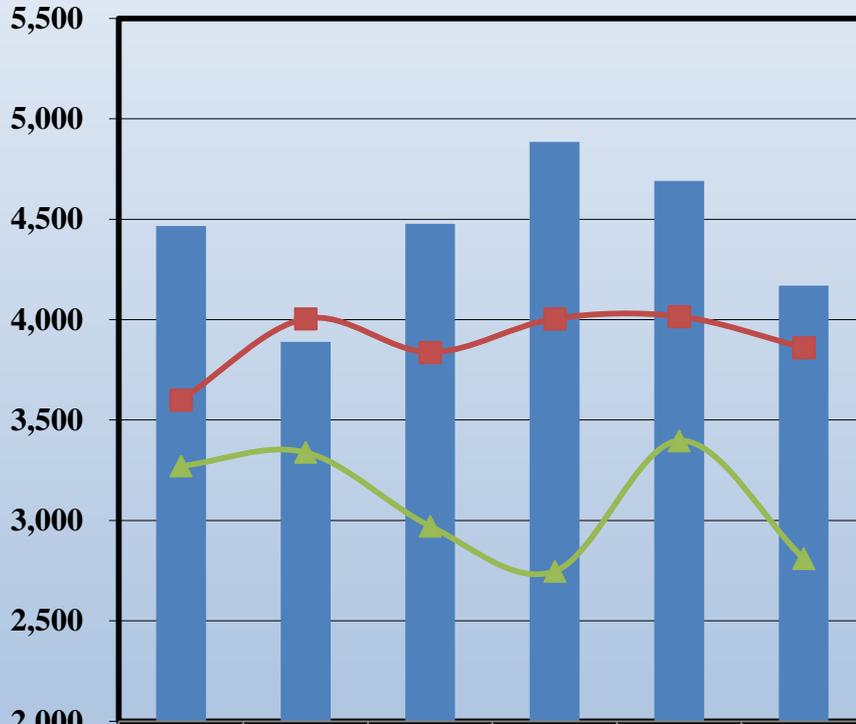
Total Surgical Cases



	Sep	Oct	Nov	Dec	Jan	Feb
Act	438	741	741	850	616	659
Bud	728	798	765	798	804	772
Prior	749	787	632	556	638	642

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	659	772	642
Var %		-14.6%	2.6%
Year-To-Date	3,607	3,937	3,255
Var %		-8.4%	10.8%
Annualized	8,377	9,279	7,318
Var %		-9.7%	14.5%

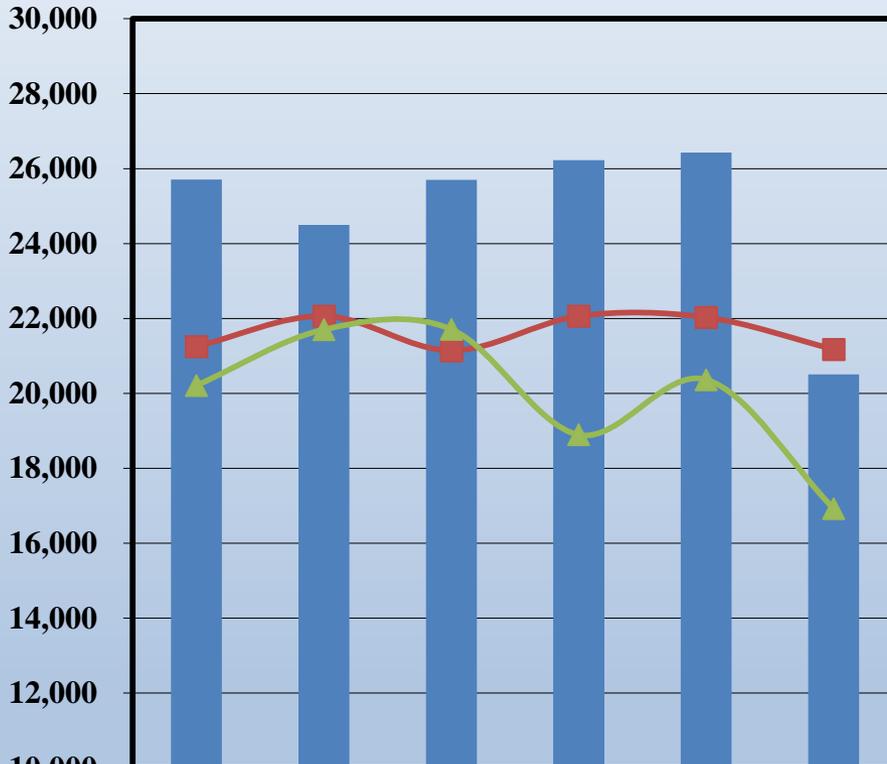
Emergency Room Visits



	Sep	Oct	Nov	Dec	Jan	Feb
Act	4,467	3,890	4,477	4,885	4,691	4,169
Bud	3,600	4,005	3,838	4,005	4,016	3,861
Prior	3,271	3,339	2,972	2,747	3,397	2,810

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,169	3,861	2,810
Var %		8.0%	48.4%
Year-To-Date	22,112	19,725	15,265
Var %		12.1%	44.9%
Annualized	50,615	45,250	36,537
Var %		11.9%	38.5%

Total Outpatient Occasions of Service

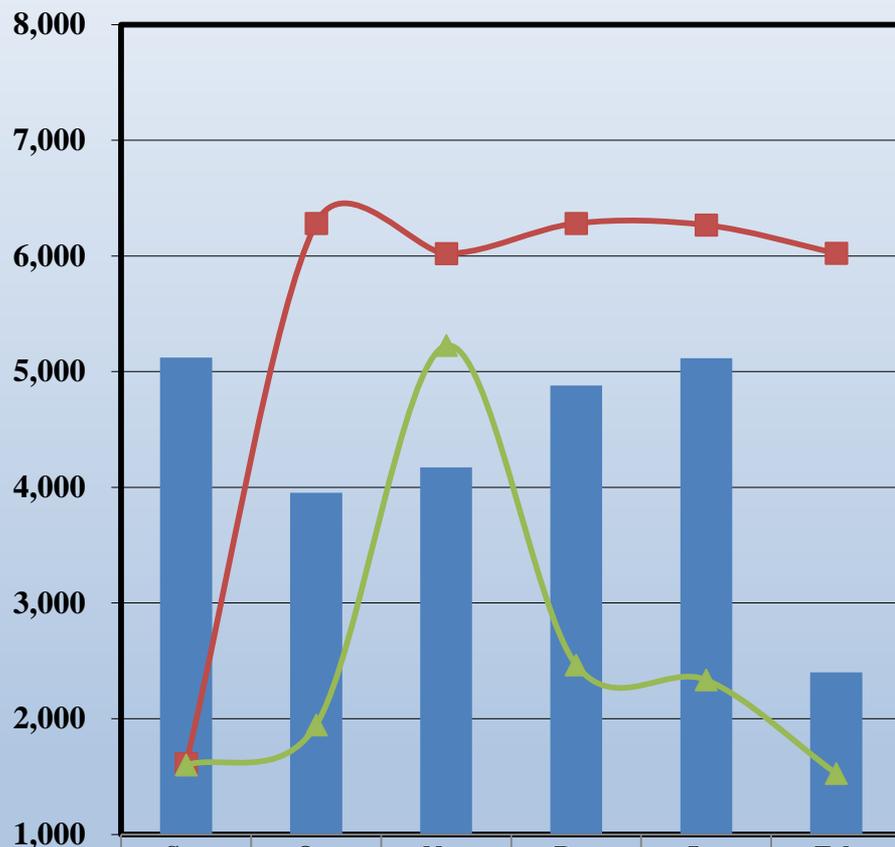


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	20,504	21,177	16,924
Var %		-3.2%	21.2%
Year-To-Date	123,342	108,472	99,592
Var %		13.7%	23.8%
Annualized	293,989	263,518	233,700
Var %		11.6%	25.8%

	Sep	Oct	Nov	Dec	Jan	Feb
Act	25,706	24,493	25,698	26,222	26,425	20,504
Bud	21,252	22,062	21,143	22,062	22,028	21,177
Prior	20,212	21,702	21,709	18,892	20,365	16,924

Urgent Care Visits

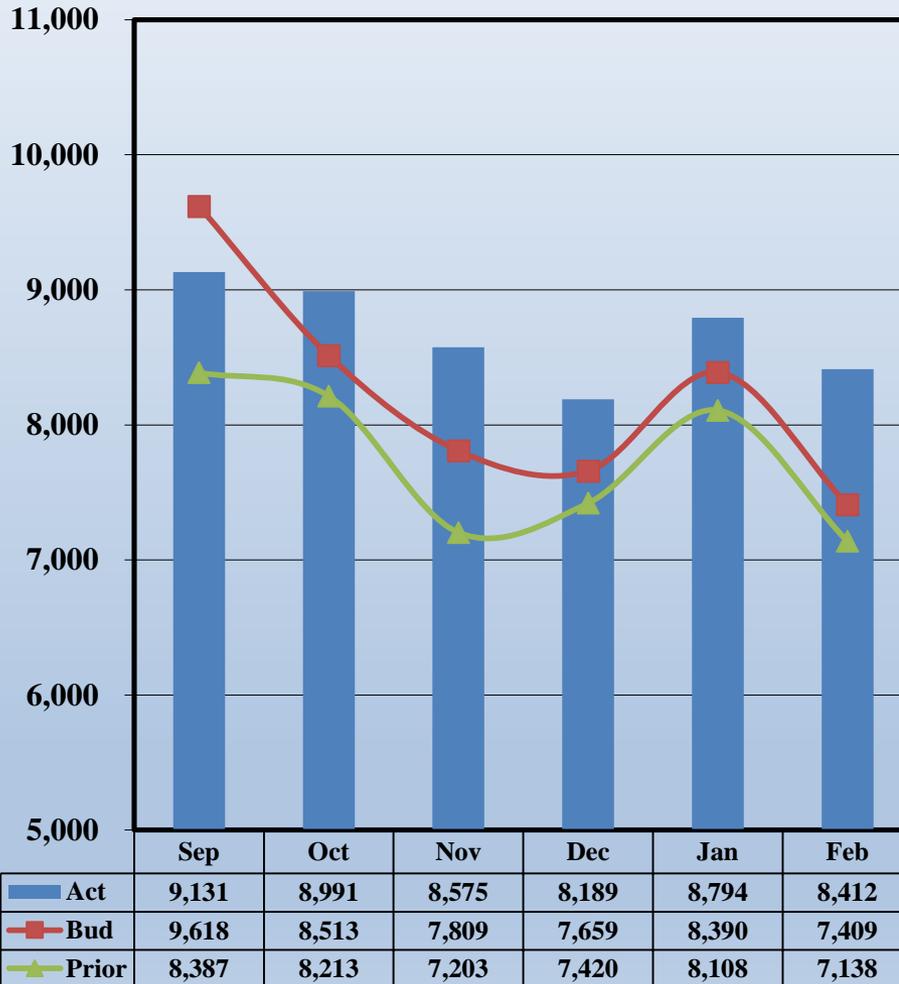
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,400	6,024	1,526
Var %		-60.2%	57.3%
Year-To-Date	20,523	30,876	13,495
Var %		-33.5%	52.1%
Annualized	45,909	42,707	26,153
Var %		7.5%	75.5%

	Sep	Oct	Nov	Dec	Jan	Feb
Act	5,121	3,954	4,172	4,880	5,117	2,400
Bud	1,612	6,282	6,021	6,282	6,267	6,024
Prior	1,600	1,945	5,225	2,464	2,335	1,526

Total ProCare Office Visits



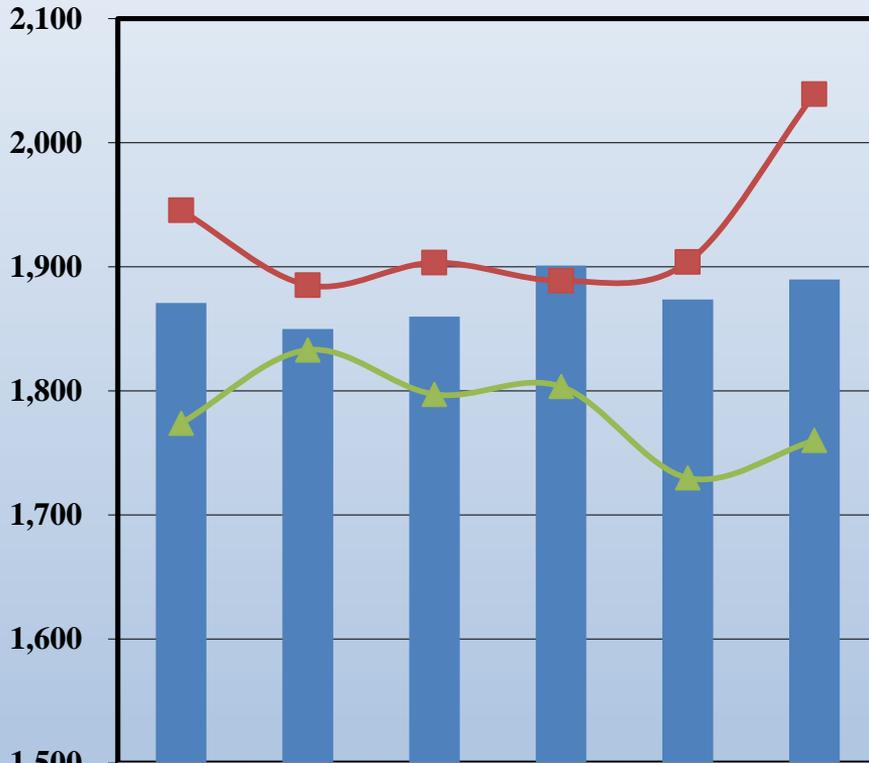
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,412	7,409	7,138
Var %		13.5%	17.9%
Year-To-Date	42,961	39,780	38,082
Var %		8.0%	12.8%
Annualized	108,767	106,311	94,199
Var %		2.3%	15.5%

Staffing



Blended FTE's

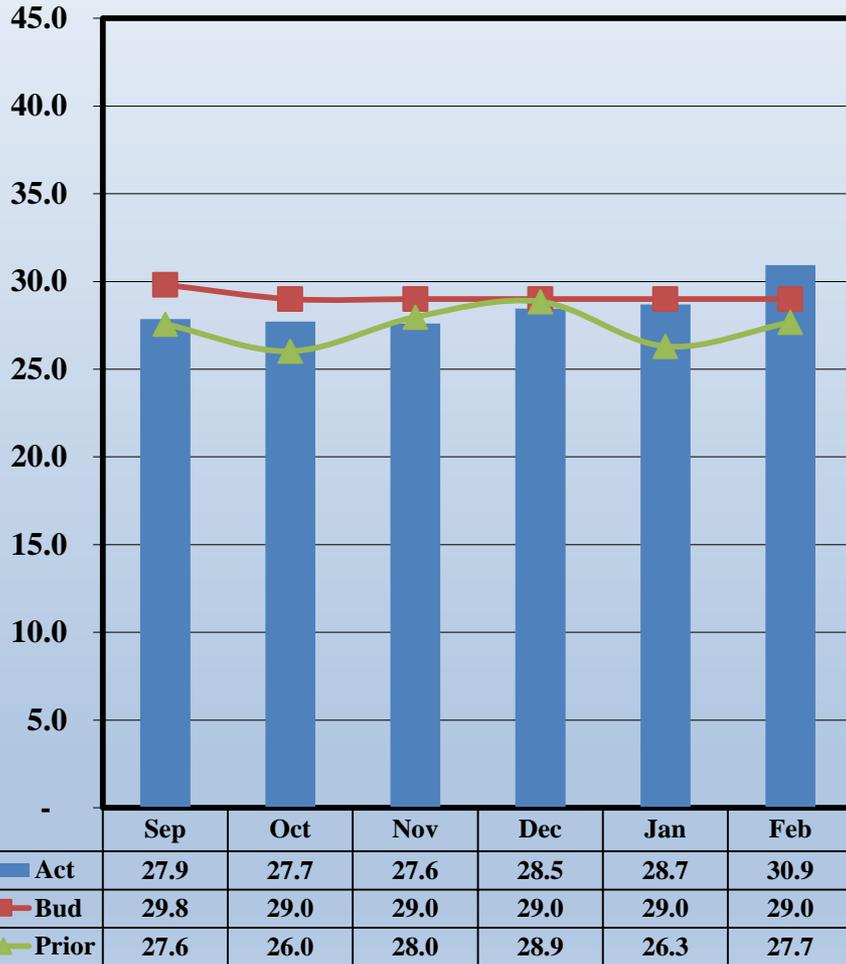
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,890	2,039	1,706
Var %		-7.3%	10.8%
Year-To-Date	1,875	1,922	1,775
Var %		-2.5%	5.6%
Annualized	1,867	1,913	1,750
Var %		-2.4%	6.6%

	Sep	Oct	Nov	Dec	Jan	Feb
Act	1,871	1,850	1,860	1,901	1,874	1,890
Bud	1,946	1,885	1,903	1,889	1,904	2,039
Prior	1,774	1,833	1,797	1,804	1,730	1,760

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



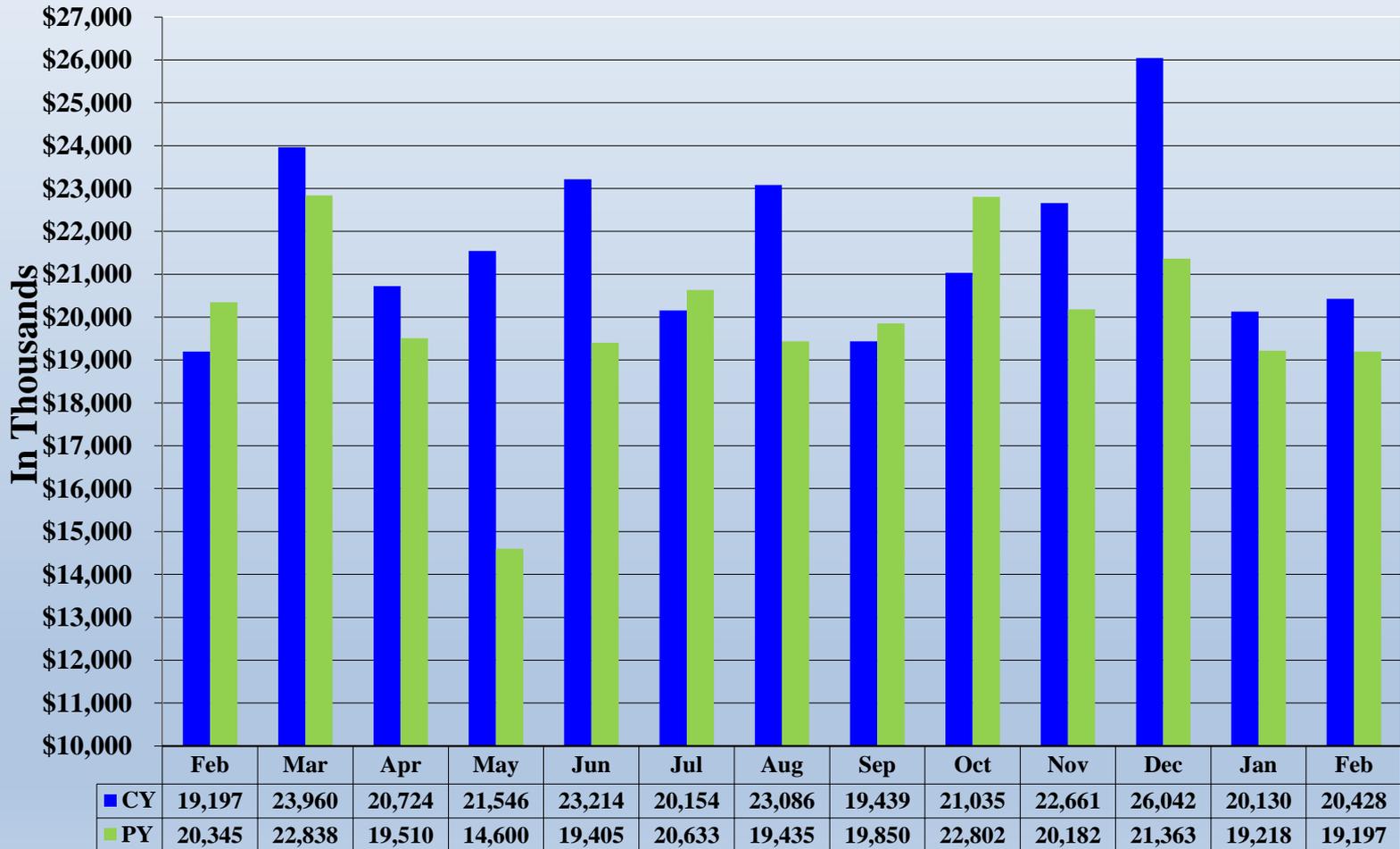
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	30.9	29.0	26.8
Var %		6.6%	15.3%
Year-To-Date	28.7	29.0	27.2
Var %		-1.0%	5.5%
Annualized	27.6	29.0	28.3
Var %		-4.8%	-2.5%

Accounts Receivable



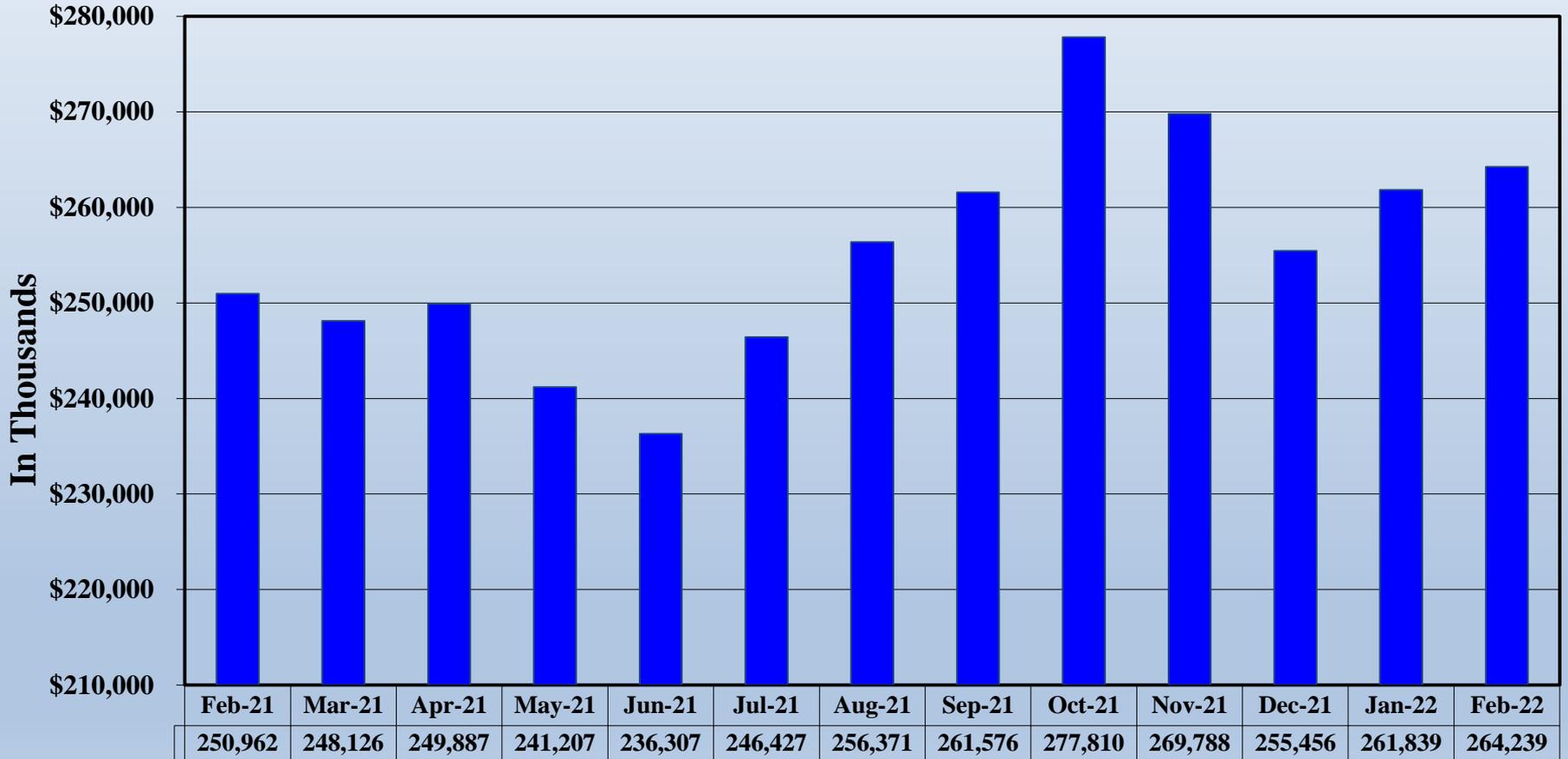
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending



Revenues & Revenue Deductions



Total Patient Revenues

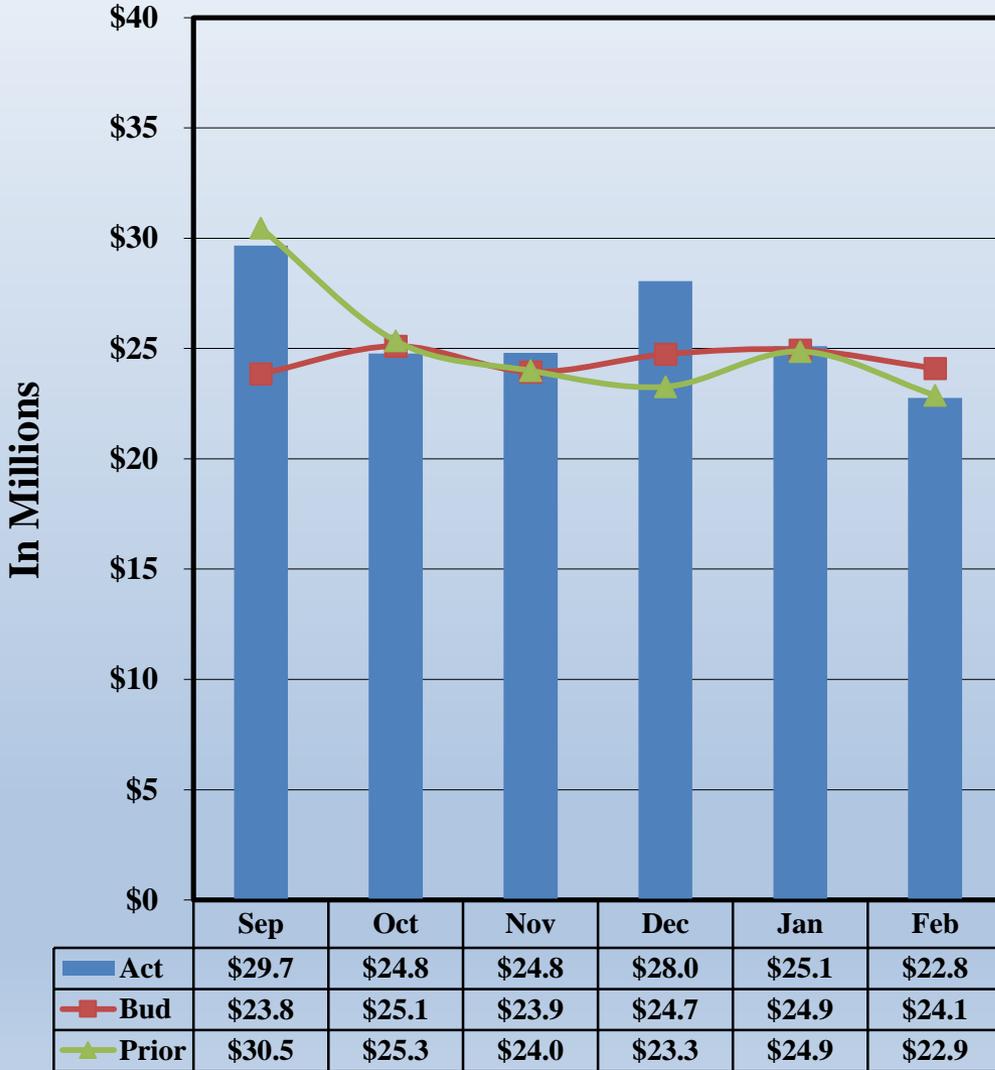
(Ector County Hospital District)



	Sep	Oct	Nov	Dec	Jan	Feb
■ Act	\$110.8	\$116.3	\$112.3	\$117.6	\$109.9	\$102.2
■ Bud	\$106.3	\$106.5	\$100.6	\$104.5	\$105.0	\$101.0
▲ Prior	\$100.7	\$112.4	\$98.7	\$100.7	\$109.0	\$100.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 102.2	\$ 101.0	\$ 100.4
Var %		1.2%	1.8%
Year-To-Date	\$ 558.3	\$ 517.7	\$ 521.1
Var %		7.9%	7.1%
Annualized	\$ 1,334.9	\$ 1,257.0	\$ 1,173.3
Var %		6.2%	13.8%

Total Net Patient Revenues

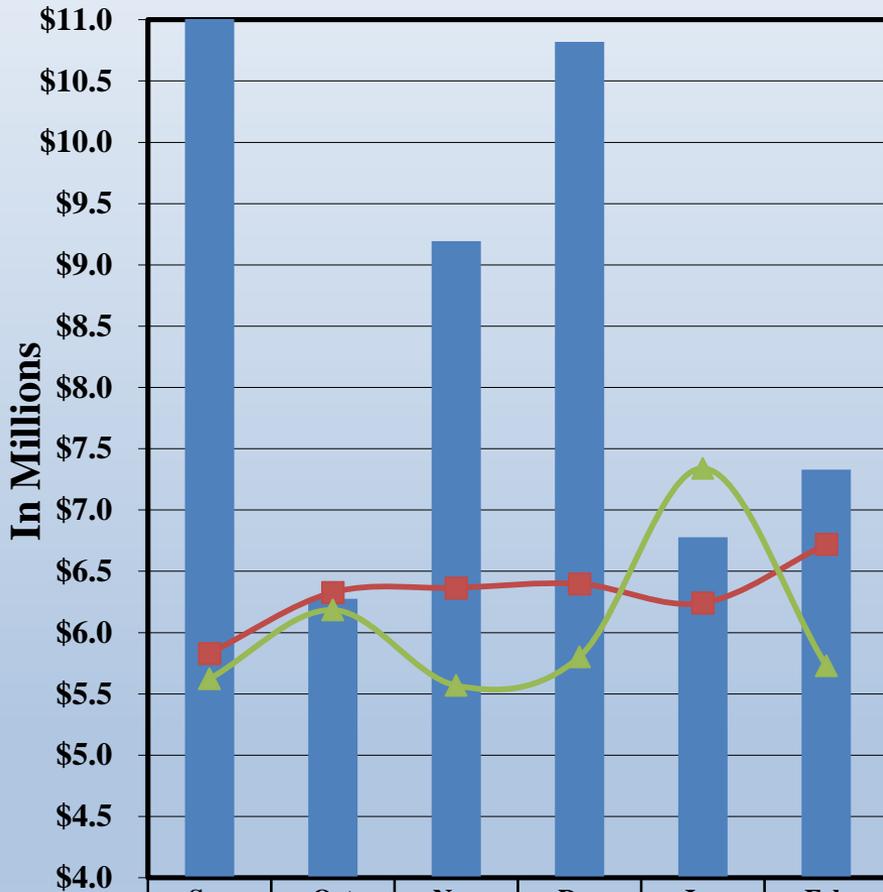


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 22.8	\$ 24.1	\$ 22.9
Var %		-5.5%	-0.5%
Year-To-Date	\$ 125.5	\$ 122.8	\$ 120.3
Var %		2.2%	4.3%
Annualized	\$ 309.8	\$ 287.8	\$ 274.7
Var %		7.6%	12.8%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



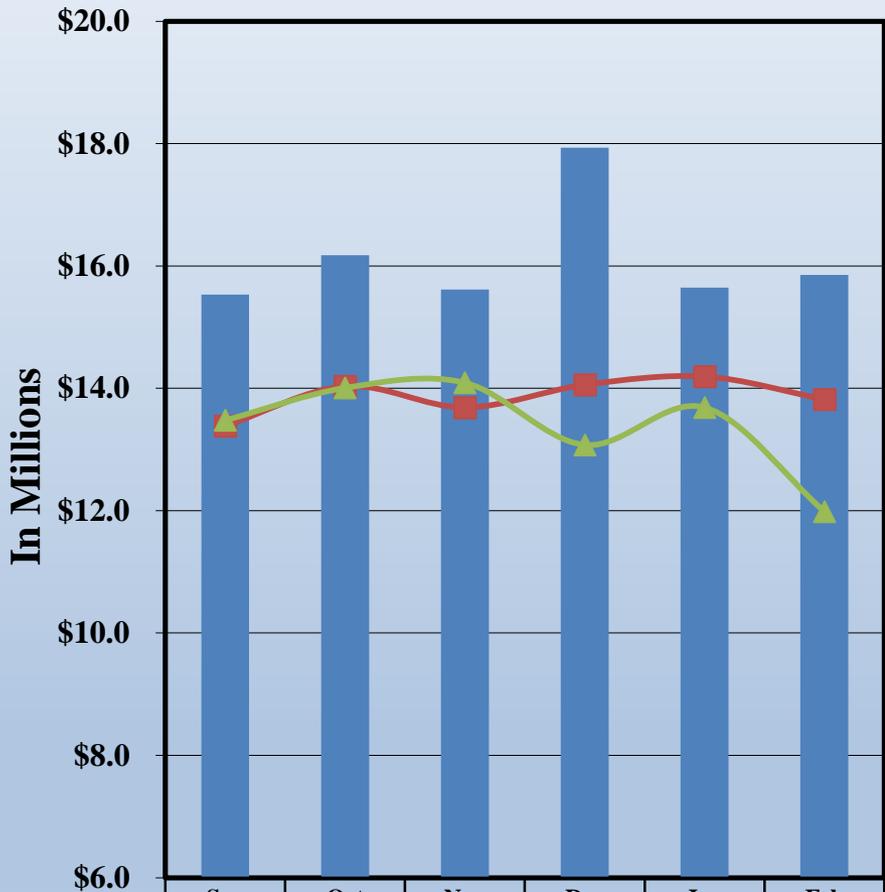
	Sep	Oct	Nov	Dec	Jan	Feb
Act	\$28.8	\$6.3	\$9.2	\$10.8	\$6.8	\$7.3
Bud	\$5.8	\$6.3	\$6.4	\$6.4	\$6.2	\$6.7
Prior	\$5.6	\$6.2	\$5.6	\$5.8	\$7.3	\$5.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.3	\$ 6.7	\$ 5.7
Var %		9.1%	27.9%
Year-To-Date	\$ 40.4	\$ 32.1	\$ 30.6
Var %		26.0%	31.9%
Annualized	\$ 86.8	\$ 69.8	\$ 64.4
Var %		24.3%	34.8%

Operating Expenses



Salaries, Wages & Contract Labor (Ector County Hospital District)

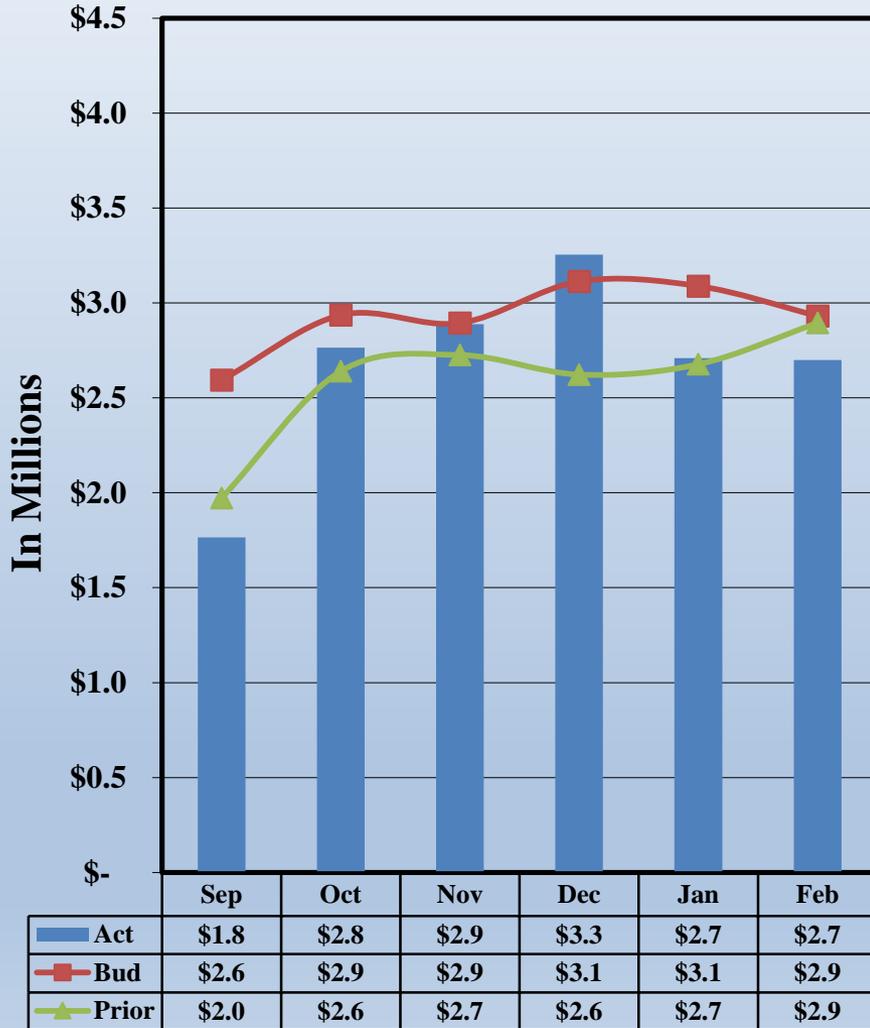


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 15.9	\$ 13.8	\$ 12.0
Var %		15.2%	32.5%
Year-To-Date	\$ 81.2	\$ 69.8	\$ 66.8
Var %		16.3%	21.6%
Annualized	\$ 182.4	\$ 164.5	\$ 156.6
Var %		10.9%	16.5%

	Sep	Oct	Nov	Dec	Jan	Feb
Act	\$15.5	\$16.2	\$15.6	\$17.9	\$15.6	\$15.9
Bud	\$13.4	\$14.0	\$13.7	\$14.1	\$14.2	\$13.8
Prior	\$13.5	\$14.0	\$14.1	\$13.1	\$13.7	\$12.0

Employee Benefit Expense

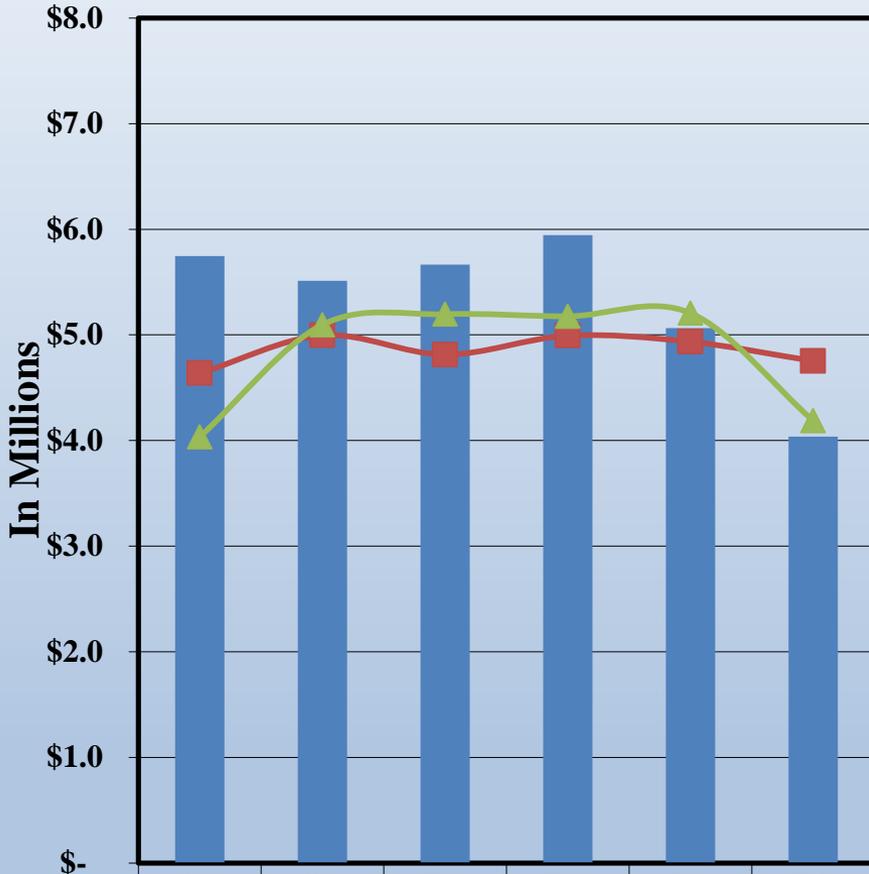
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.7	\$ 2.9	\$ 2.9
Var %		-7.9%	-6.8%
Year-To-Date	\$ 14.3	\$ 15.0	\$ 13.6
Var %		-4.3%	5.6%
Annualized	\$ 34.1	\$ 33.5	\$ 28.3
Var %		1.8%	20.5%

Supply Expense

(Ector County Hospital District)

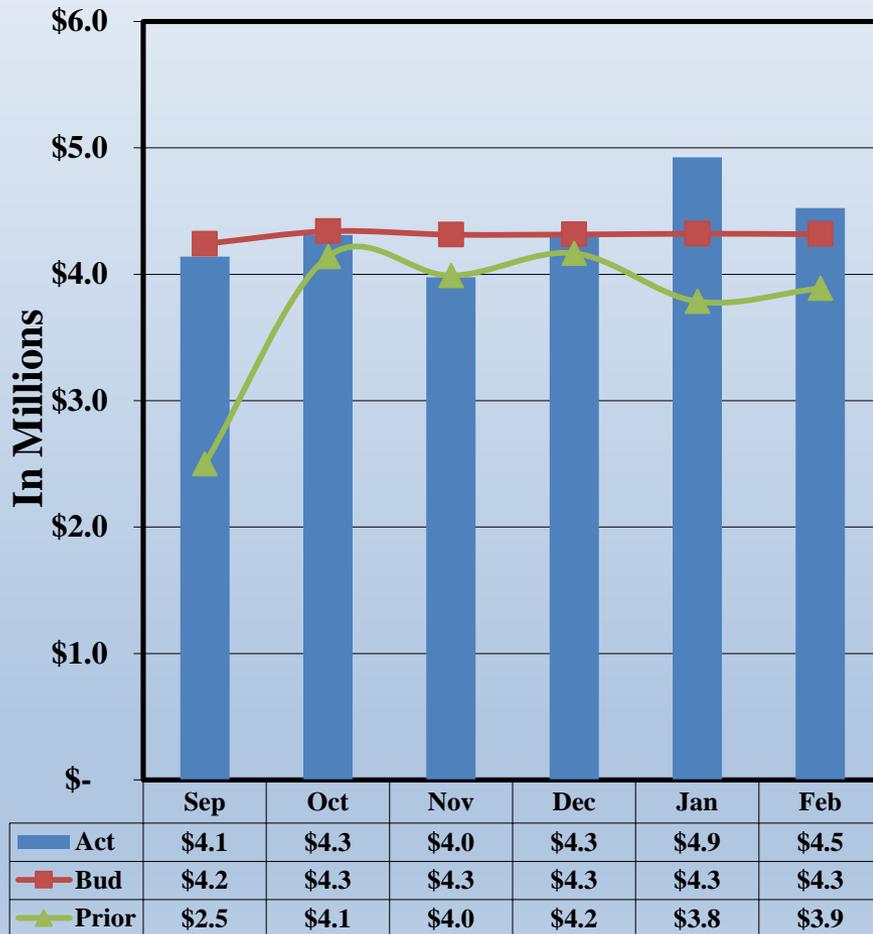


	Sep	Oct	Nov	Dec	Jan	Feb
Act	\$5.7	\$5.5	\$5.7	\$5.9	\$5.1	\$4.0
Bud	\$4.6	\$5.0	\$4.8	\$5.0	\$4.9	\$4.8
Prior	\$4.0	\$5.1	\$5.2	\$5.2	\$5.2	\$4.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.0	\$ 4.8	\$ 4.2
Var %		-15.1%	-3.6%
Year-To-Date	\$ 26.2	\$ 24.5	\$ 24.9
Var %		7.1%	5.5%
Annualized	\$ 62.6	\$ 58.4	\$ 55.1
Var %		7.2%	13.6%

Purchased Services

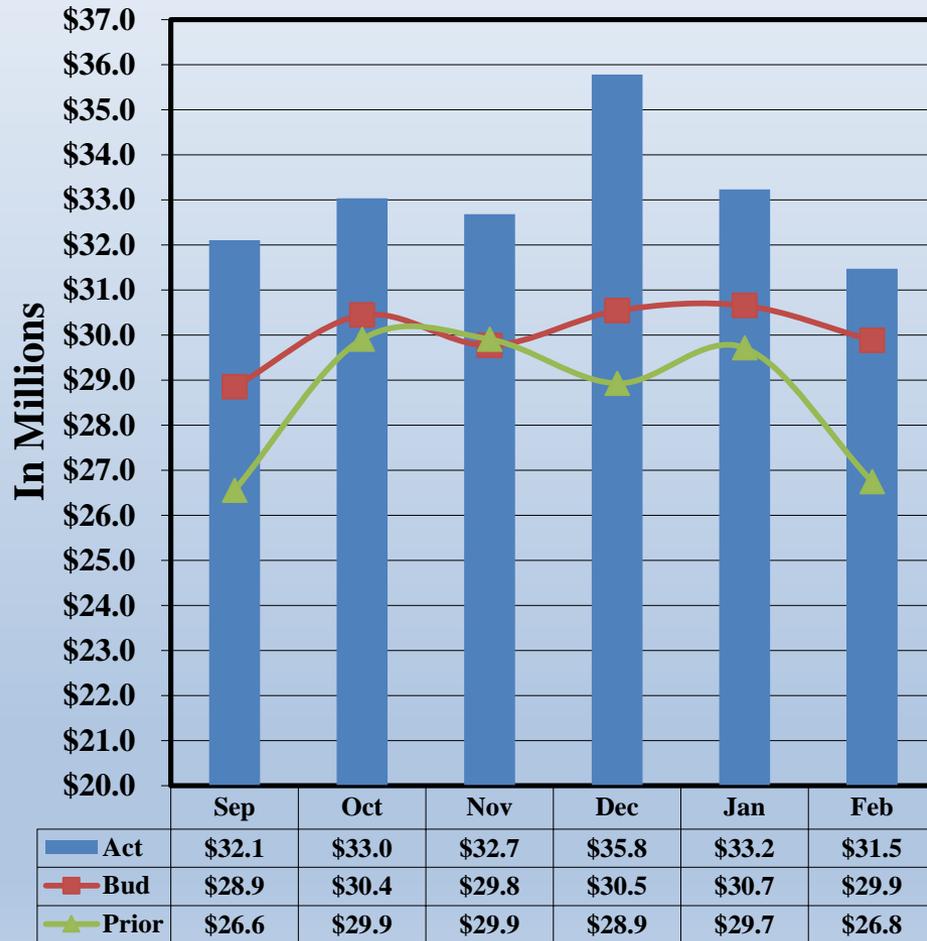
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.5	\$ 4.3	\$ 3.9
Var %		4.8%	16.3%
Year-To-Date	\$ 22.1	\$ 21.6	\$ 20.0
Var %		2.1%	10.4%
Annualized	\$ 50.4	\$ 48.3	\$ 47.6
Var %		4.3%	5.9%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 31.5	\$ 29.9	\$ 26.8
Var %		5.3%	17.7%
Year-To-Date	\$ 166.2	\$ 151.3	\$ 145.2
Var %		9.9%	14.5%
Annualized	\$ 382.3	\$ 353.2	\$ 338.3
Var %		8.2%	13.0%

Operating EBIDA

Ector County Hospital District Operations

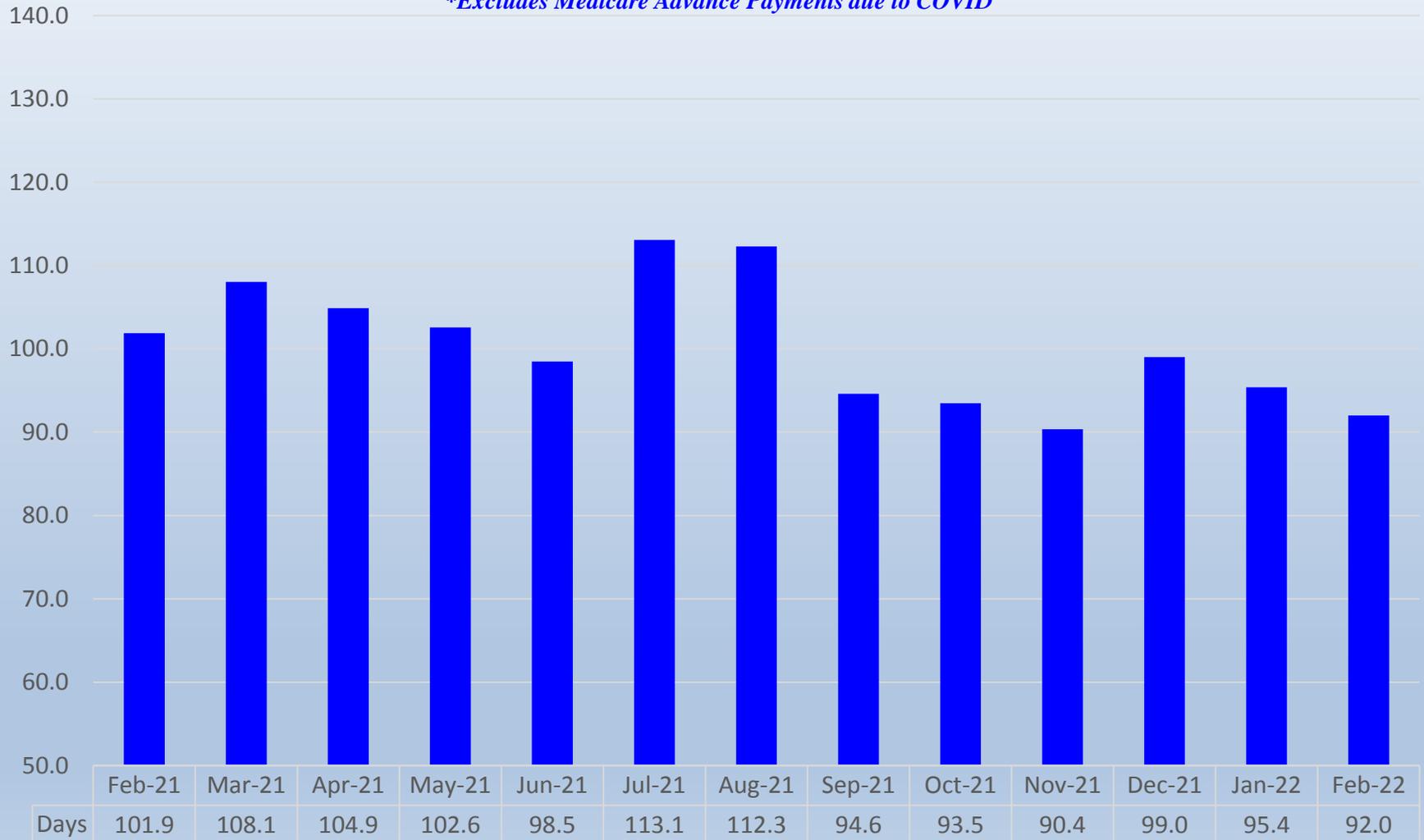


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (1.3)	\$ 1.0	\$ 2.0
Var		(2.30)	(3.30)
Var %		-230.0%	-165.0%
Year-To-Date	\$ -	\$ 4.1	\$ 6.3
Var %		-100.0%	-100.0%
Annualized	\$ 35.7	\$ 10.4	\$ 7.2
Var %		243.3%	395.8%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Sonifi Health Software Maintenance & Support Renewal
 DATE: April 1, 2022

Cost:
 Sonifi Health Software Maintenance & Support \$51,093.00
 (1-Yr Renewal Support)

Budget Reference:
 FY2022 Operational Funds \$51,093.00

Background:
 Sonifi Health interactive patient education and television has been used throughout Medical Center Health System (MCHS) since 2009. This interactive patient education system provides MCHS with the ability to educate and empower patients to guide their own healthcare. System improves the quality of care delivered by providing a more consistent, individualized, and timely education process. The integrated patient Education Channel provides on-demand and individualized patient education. The Healthcare Information Channel provides at-a-glance news and information about onsite activities and real-time control of content and schedules. It also offers the opportunity to inform patients and visitors about events throughout the hospital.

Sonifi Health Maintenance and Support offers the necessary continued support and updates for another year term.

Funding:
 Sonifi Health Software 1-Yr Maintenance and Support in the amount of \$51,093.00 from Sonifi Health will come from FY2022 budgeted operational funds.



To: ECHD Board of Directors
 Through: Russell Tippin, CEO
 Through: Matt Collins, COO
 From: Carol Evans, Divisional Director - Imaging Services
 Date: March 11, 2022, 2022
 RE: Acquisition of Fluoroscopic Unit (OM#1352)

CER#:	7260-22-01	\$450,000
Shimadzu Sonialvision G4 Portable		\$359,000
Renovations		45,000
Trade-in of Existing Equipment		<u>- 7,000</u>
Total Cost		\$397,000
To Contingency		\$53,000

REQUEST

The Department of Radiology’s Diagnostic Imaging department is requesting approval to purchase a Shimadzu Sonialvision G4 radiographic & fluoroscopic (R&F) for a total project cost of \$397,000

OBJECTIVE

This acquisition is to replace the R&F unit in Room 2 in the main department which is 11 years old and has reached end of life. The system is expected to reach end of support by the end of 2022 and will make repairs increasingly difficult.

The current system has become increasingly unreliable. In the past year this system has had 13 service issues, 10 regarding the patient table and 3 regarding the x-ray generator. The current system is an XP platform which creates IT security issues especially in the wireless environment. The replacement system will be a Windows 10 system which is supported with security patches and is less of a liability to network security. In addition, the new system has “Gateway Security Appliance” which enhances network security on the Shimadzu unit. The new system will also be a newer generation of flat detector technology allowing for better patient imaging. This system will include a 12 month parts and labor warranty. As an added benefit the lead imaging service engineer with Trimedx is factory trained on this system.

VENDOR CONSIDERATION

Vendor	Cost
Shimadzu	\$359,000.00
Philips	\$511,456.60
Siemens	\$380,678.00

Shimadzu is the vendor of choice for the following reasons”

- Lowest cost system by \$21,678
- Shimadzu provide greater imaging area on all four sides
- Table has greatest range from lowest height to maximum height. This will assist patients with limited range to be able to get on the x-ray table and assist technologist during long fluoroscopy cases.
- Digital zoom features on Shimadzu magnifies up to four times the normal size in order to image smaller anatomy. The closest competitor only allows twice the normal size.
- The distance between the tabletop and the imaging tower is 72 inches with the closest competitor reaching 60 inches. This will allow patient to remain on their hospital bed and placed in the field of view for some studied. This will reduce the need for patient transfers which are difficult on the patient and staff.

FTE IMPACT

No additional FTEs are needed.

FINANCIAL CONSIDERATIONS

Symplr reviewed pricing and no further savings were identified.

IT REQUIREMENTS

Patient demographic information will be received from Cerner. Digital images will be sent to DR PACS and to Cerner.

WARRANTY & SERVICE COVERAGE

Shimadzu warrants the system will be free from defects in material and manufacturing workmanship for a period of 12 months upon availability for first patient use. Trimedx will cover service after the first 12 months

DISPOSITION OF EXISTING EQUIPMENT

The 11 year old system will be purchased and removed by a third party for \$7,000.00.

COMMITTEE APPROVALS

Radiology Section Meeting	Approved	1/20/2022
FCC	Pending	
MEC	Pending	
Joint Conference	Pending	
ECHD Board	Pending	



FY 2022 CAPITAL EQUIPMENT REQUEST

Date: February 4, 2022

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Innowave Pro Sonic Irrigator (60 Lumens)

Total Cost	\$119,617.04
Unbudgeted Amount...	\$119,617.04

OBJECTIVE

Replace our Ultrasonic cleaning system in our Sterile Processing Department. The needed machine cleans all instruments that have lumens including all DaVinci robotic surgical instruments.

HISTORY

Our current ultrasonic cleaning machine the Caviwave Pro in sterile processing is at the end of life. The unit has been down for repair more than it has been in use this last year. Trimedx states that parts are still available, but once we replace a part the next system failure occurs, and machine is down until next diagnosis is performed and parts ordered. It's been an ongoing cycle.

PURCHASE CONSIDERATIONS

We have a vast number of surgical instruments that require ultrasonic cleaning according to the Instructions for Use (IFU) including all robotic instruments. This ultrasonic machine would meet all standards of cleaning of robotic instruments and eliminate bottle necks in the Sterile Processing Department. Manual cleaning of these instruments is very labor intensive and time consuming. This machine can process 60 instruments with lumen or 66lbs in one cycle (approx. 15 minutes), thus decreasing instrument turnover times drastically. It will also decrease the possibility of bioburden (blood or tissue from the previous patient) to be left behind with the manual process. As of now, we are non-compliant without the proper equipment to clean these

critical surgical instruments. This sonic irrigator also helps increase staff safety with the easy loading and unloading mechanism of the tray elevator.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty on all parts and labor

DISPOSITION OF EXISTING EQUIPMENT

Will trade in for monetary credit

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Bidirectional Immunization Query Solution
 DATE: April 1, 2022

Cost:

Bidirectional Immunization Query Solution (Registry/Services Annual Cost-5yr) <i>*Subject to annual fee increases</i>	\$25,200.00
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Budget Reference:

Operational Budget	\$25,200.00
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Background/Objective:

In 2011, CMS established the Medicare and Medicaid EHR Incentive Programs (now known as the Medicare Promoting Interoperability Program) to encourage EPs, eligible hospitals, and CAHs to adopt, implement, upgrade, and demonstrate meaningful use of certified electronic health record technology (CEHRT).

CMS recently issued Immunization Reporting and Query as requirements for 2022 Promoting Interoperability program. Medical Center Health System (MCHS) will need to purchase the Bidirectional Immunization Query solution from Cerner to send the immunization data to the state registry. It embeds capability within MCH Millennium EMR to query the state registry for vaccination history and bring that data back into the EMR record.

2022 Promoting Interop program penalty/reward potential for MCHS:

- Estimated penalty in 2024 if failure to meet EH Promoting Program requirements in 2022 is \$1,171,010.
- Eligible Clinicians participating in the MIPS program have 9% of their payment at risk in 2024 depending on their performance in 2022.

Staffing:

No additional FTE's will be required.

Implementation Time Frame:

4-6 months

Funding:

Bidirectional Immunization Query solution from Cerner one-time implementation fees of \$24,500 will be paid with available Cerner credits. Annual cost estimated at \$25,200 for 5yr term will come from IT operational budget.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Chief Information Officer

SUBJECT: Nuance PowerScribe One

DATE: April 1, 2022

Cost:

Nuance PowerScribe One	\$80,550.00
<i>(3-year Computing Services Support Cost at \$117,000.00 per year)</i>	

Budget Reference:

FY2023	\$80,550.00
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Background/Objective:

Medical Center Health System (MCHS) radiologists currently use Nuance PowerScribe 360 for their dictation software system. Our current version is at End of Life (EOL) and is no longer supported; therefore, presents potential risk with inability to provide software patches and security updates. This request is to move to the newest cloud-based version, Nuance PowerScribe One. New software enhances reporting by leveraging the power of workflow-integrated AI and cloud-powered language understanding for even greater efficiency, productivity, and report consistency.

Below are feature highlights available with the new PowerScribe One.

- Redesigned from ground up for radiology and features heads-up display and other navigational improvements to help keep eyes on the image. More intuitive layout with new features for streamlined workflow.
- Structured data turns text into data that drives workflows. Increases productivity and accuracy, reducing errors and redundancy.
- AI-driven automation and integration. Augments and assists radiologists. Enhances communication across the enterprise by intelligently sharing discrete data among systems, users, and platforms.
- Ambient mode turns narrative not standardized reports. Automatically turns free-form dictation into organized, structured reports per specifications. Saves time with mi automatically turn free-form dictation into organized, structured reports per site specifications.
- Minimizes administrative configuration and setup required to generate standardized reports. Save time with minimized administrative config and setup.
- Virtual Assistant drives workflow using voice commands. Allows radiologists to keep their focus on images and not application buttons.
- Real-time clinical decision support. Improves outcomes with standards-based reporting.
- Real-time document checking. Reduces errors and downstream re-work.
- Automated follow-up recommendation delivery. Offers seamless interoperability to improve radiology efficiency and helps ensure follow-up communication.
- Mobile Radiologist. Provides remote access anytime, anywhere.

- Peer Review. Improves quality and compliance. Provides a streamlined, basic peer review process that allows for regular, random selection of studies for review.

Staffing:

No additional FTE's will be required.

Implementation Time Frame:

4-6 Months

Funding:

Nuance PowerScribe One is contracted through Cerner. Cerner has agreed to defer one-time professional services fee of \$80,550 and monthly support fees of \$9,750 to November 1, 2022, allowing MCHS to budget in FY23.



DATE: April 5, 2022
TO: Board of Directors
Ector County Hospital District
FROM: Steve Ewing
Senior Vice President / Chief Financial Officer
Subject: Endowment Fund Distribution

As required by the Trust Agreements for the endowed chairs at Texas Tech University Health Sciences Center-Permian Basin; Odessa College School of Nursing; and the University of Texas –Permian Basin, the Ector County Hospital District must approve the distribution of earnings to the respective institutions.

Following is a summary of the distribution of funds, net of the 10% reinvestment:

- Texas Tech University Health Sciences Center-Permian Basin
For the benefit of the Internal Medicine; Family Practice,
Obstetrics; and School of Nursing. \$19,486.10
- Odessa Junior College
For the benefit of the School of Nursing \$ 6,251.19
- University of Texas –Permian Basin
For the benefit of the School of Nursing \$ 3,599.49

Once the Board approves the distributions, we will instruct Prosperity Bank Trust department to issue checks to the appropriate institutions.

April Board Report

Regional Services

General updates/ Conferences:

THIE- 3/1-3/3 San Antonio, Texas

THA- 3/20-3/22 Houston, Texas

Regional Board Workshop- 3/30 All regional hospital leaders and board members invited

Amwell soft "Go Live" 3/16

Texas Tech Family Medicine faculty meeting- 3/23 MCH Procure Orthopedic introduced to all TTFM providers

Regional Outreach

Ft. Stockton- Met with ED staff, they were actively transferring patient at the time of site visit. They stated it has been much easier to transfer patients and they are glad for that. I updated them with Dr Alarhayem information along with Dr Swaminathan. Provided clinic contact information for each provider. No needs at this time. Spoke with clinic staff, no needs at this time and no recent referral issues.

Spoke with Dr Maliks clinic staff, provided updated provider information along with insurances accepted at each location. They did state they have had issues getting Medicaid patients accepted. I have let them know about our clinic flow for those patients and to please always call clinics to see if we are accepting at that time.

Reeves- Met with ED staff, the staff are so glad to hear our census for COVID is declining. The provider there stated we are the greatest facility to work with and thanked our staff for what we do. Spoke with nurse in ED she asked to continue to transfer patients over the phone rather than Xferall. I have let her know we will always take transfers both ways and will take this back to the transfer team. I updated them with information about our new vascular provider Dr Alarhayem also with Dr Swaminathan information. No needs from the ED currently. Spoke with case management staff to clarify process for accepting lateral transfers, they verified to call them, and they will speak to MD on call. They also stated they are down physical therapist at this time, they would be glad to accept help. They stated until they can hire, they will not be able to accept patients in their swing bed unit.

Clinic outreach

Dr Babbel- Midland Primary Care (11 locations)

MCH Telemedicine

MCH Employees- 9 visits

MCH Procure- 168 visits

Amwell "soft Go Live" 3/16, full launch with new consumer framework piece anticipated to go live by end of April.